

# ANNUAL REPORT AND ACCOUNTS 2021-2022



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## INTRODUCTION FROM THE CHAIR

On behalf of the Trustees of East Dunbartonshire Leisure and Culture Trust it is a pleasure to introduce our 11th Annual Report and accounts for EDLCT. This report is from 1 April 2021, exactly 10 years since trading began on 1 April 2011 and covers the period to 31 March 2022. Every two years the Chair position at the AGM in October is rotated from partner (councillor) to independent director and vice versa. In October 2021 my position changed from Vice Chair to Chair and my predecessor took on the position of Vice Chair.

This year, services resumed at different times throughout the year adhering to the Scottish Government's dates for changes to COVID-19 restrictions. EDLCT continued to work closely with the Council and NHS colleagues to provide mass vaccination centres in East Dunbartonshire leisure centres until September, when the vaccination booster and flu jabs were delivered at Kirkintilloch Town Hall. Following the easing of restrictions, the Key Worker's Hubs returned to the Snack & Play programme - supported by the provision of EDLCT sports coaches, play leaders, and music and drama tutors commissioned by the Cultural Services team.

As restrictions eased throughout the year, our leisure centres moved from a pre-paid service with bookable sessions back to more normal operations. From August we were able to once again offer a walk-in service after most restrictions on social distancing and the size of social gatherings had been relaxed. Similarly our library services introduced a 'connect and collect' service in April and customers returned for browsing, printing and booked-PC use in June, by which time both the Lillie Art Gallery and Auld Kirk Museum had also reopened. Digital visits remained positive throughout the year, even after customers returned to the facilities. Digital visits stayed high at 101.83% of 2020/2021 levels and over 120,000 customers returned to visit our libraries.

Due to ongoing restrictions in schools, for much of the year the normal Active Schools priorities were changed to allow co-ordinators to provide support for identified vulnerable or at-risk children and young people, using sport and physical activity as ways to improve their physical, social and emotional wellbeing. Once restrictions eased, staff returned to the task of supporting volunteers to restart extra-curricular activities.

EDLCT staff continued to monitor and evaluate the changing environment - taking guidance from the Scottish Government, East Dunbartonshire Council, EDLCT Board, sportsScotland, and the Scottish Library and Information Council. EDLCT senior management continued to update risk assessments and employee training as restrictions eased. Online services became popular last year and these still continue to be offered as we return to normal service provision.

In the year ahead we look forward to welcoming more customers back to our facilities as we enjoy 'beyond Level 0' post-pandemic activities. The first phase of the new Allander Leisure Centre project in Milngavie is on track for practical completion incorporating the Adult Day Care Centre by November 2022. Despite challenges posed by material shortages and extended lead times due to the pandemic it is anticipated that the project will be completed by August 2023.

I would like to thank two outgoing Directors who stood down from the Board this year. Iqbal Singh Bedi who represented the Board as an Independent Director for several years and Howard Wilkin, who was Trade Union Director.

As our services continue to recover toward pre-pandemic levels I would like to take this opportunity to thank all our employees, volunteers, partner organisations, East Dunbartonshire Council and my fellow Board members for their contributions to EDLCT over the past year. I would also like to thank the public for their patience and loyalty during these challenging circumstances.

A handwritten signature in dark ink, appearing to read 'Jim Neill', with a horizontal line underneath.

**Jim Neill (Independent Director)**

**Chair of the Board, East Dunbartonshire Leisure and Culture Trust.**

## WHO ARE WE?

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### EDLCT The Company

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#### Charitable Status

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The company attained charitable status on 8 December 2010 and the Scottish Charity Number is SC041942.

#### Governing Document

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East Dunbartonshire Leisure and Culture Trust (EDLCT) is a company limited by guarantee, governed by its Articles of Association and does not have any share capital. The charitable company was incorporated on 25 November 2010 and commenced trading on 1 April 2011. Each member has undertaken to contribute an amount not exceeding one pound towards any deficit arising in the event of the charitable company being wound up. The charitable company is a not-for-profit distributing organisation and any surplus, other than that required to keep the reserves at the agreed level, if generated is available to reinvest in the charitable company to maintain and improve the service.

Name of charity:	East Dunbartonshire Leisure and Culture Trust
Charity number:	SC041942
Company number:	SC389516
Registered Office:	Kirkintilloch Town Hall Union Street Kirkintilloch G66 1DH
General manager:	Mark Grant
Company secretary:	Maeve Kilcoyne
Independent auditors:	Azets Exchange Place 3 Semple Street Edinburgh EH3 8BL
Bankers:	Virgin Money 20 Waterloo Street Glasgow G2 6DB
Solicitors:	East Dunbartonshire Council Southbank Marina 12 Strathkelvin Place Kirkintilloch G66 1TJ



## Trustees

The trustees of the charitable company (who are also the directors of the charitable company for the purposes of company law) who held office during the period and to date are as follows:

Partner Directors
Alix Mathieson – appointed on 19 May 2022.
Gillian Renwick – resigned on 5 May 2022.
Ian Gallagher – appointed on 19 May 2022.
Jim Gibbons
Sheila Mechan – resigned on 5 May 2022.
Stewart MacDonald
Vaughan Moody (Vice Chair) – was Chair until 20 October 2021.

Independent Directors
Alexander Marshall
Greig Russell – appointed on 16 February 2022.
Iqbal Singh Bedi – resigned on 20 October 2021.
James Watson
Jim Neill (Chair) – was Vice Chair until 20 October 2021.

Trade Union Representative
Craig Bell – appointed on 21 June 2022.
Howard Wilkin – resigned on 31 January 2022.

As set out in the Articles of Association, the maximum number of directors is 11 and comprises the following:

- » five directors appointed by East Dunbartonshire Council
- » five directors appointed from the local community and/or independent representatives from the health, cultural and business fields
- » one director appointed from the Trade Unions

The directors have the power to nominate and appoint directors in accordance with the arrangements set out in the Articles of Association.

## **Recruitment and Appointment of Board Members**

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Independent directors are appointed through a selection process and come from a range of backgrounds including leisure, theatre and community safety.

An independent director vacancy remained at the end of 31 March 2022.

The trustees who served during the period and up until the date of this report are noted above.

## **Trustee Induction and Training**

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Governance and legal issues as appropriate are discussed at Board meetings.

Trustees when necessary update their employment and other interests in other organisations in the company's register of interests to ensure no conflict of interest arises. This Register of Interests is published on the company's website. Trustee induction takes place when new directors are appointed. Around the AGM each year proposed training is tabled for discussion and agreement. A Code of Conduct policy is in place for all Board members.

## **Corporate Governance**

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The Board is committed to demonstrating good Corporate Governance and compliance with the Nolan recommendations in this respect. To this end it has established a Finance and Audit Sub Committee that works to a pre-determined Finance and Audit Plan based around these principles. The Finance and Audit Sub-Committee monitors and considers the company's compliance and records, and then updates the full Board of Trustees.

### Trustees' Attendance at Board Meetings

	19 May 2021	30 June 2021	18 August 2021	20 October 2021	8 December 2021	16 February 2022	30 March 2022
Stewart MacDonald	P	A	P	P	P	P	A
Alexander Marshall	P	P	P	P	P	P	P
Gillian Renwick	A	A	P	P	A	A	P
Greg Russell	NYA	NYA	NYA	NYA	NYA	P	A
Iqbal Singh Bedi	P	A	A	P	R	R	R
Jim Gibbons	A	P	A	P	P	A	P
James Neill	P	P	P	P	P	P	P
James Watson	P	A	A	P	P	P	A
Sheila Mechan	A	P	A	P	A	P	A
Howard Wilkin	P	A	P	P	P	R	R
Vaughan Moody	P	P	P	P	P	P	P

Apologies	A
Resigned or n/a	R
Present	P
Not Yet Admitted	NYA

### Indemnity Insurance

In accordance with the Companies Act, the charitable company confirms that it has in place a Directors' and Officers' Insurance Policy.

## Organisational Structure

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The Board meets on an eight-weekly cycle to consider company business and it refers decision-making on recruitment, health and safety, and finance to nominated sub-committees.

A General Manager is appointed by the Board, to manage the day-to-day operations of the company. To ensure that operations are carried out effectively, the General Manager has delegated authority within an approved scheme for matters including personnel, finance, procurement and operations.

EDLCT works in close partnership with East Dunbartonshire Council to ensure the highest possible standard of service is offered to residents and visitors to the area. These close links ensure that the vision of East Dunbartonshire Leisure and Culture Trust is closely aligned and integral to the strategic aims of the Council, which is the core funder of the company.

The Board meets six times a year with trustees and the General Manager present. The business of the company is managed by the Board and operational management is delegated to the senior management team. The senior management team is represented at all leisure facilities, sports development, Active Schools, libraries and cultural facilities. The General Manager reports to the Board, senior managers report to the General Manager.

There are currently Board members represented on human resources and recruitment, health and safety, finance and audit sub-groups. The human resources committee was set up to facilitate key appointments and also to be in place as an arbitration forum for any staffing issues that may arise. This committee will also review senior staffing positions. The health and safety committee was set up to ensure EDLCT's compliance with health and safety legislation and includes representatives of both staff and trade unions.

The formation of the finance and audit sub-group was approved by the EDLCT Board in August 2012 and is the main conduit with regards to finance and audit matters, ensuring finance and executive business is fed back to the Board of Trustees. The sub-group has responsibility for scrutinising the EDLCT annual accounts and makes subsequent recommendations to the Board. The group has also made recommendations on pricing and Service Level Agreement budgets with East Dunbartonshire Council.

## **Equal Opportunities Policy and Equality Awareness**

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The company continues to be committed to providing a working environment in which employees are able to realise their full potential and contribute to its business success. To this end, the company is determined to make all efforts to prevent discrimination or other unfair treatment against any of its employees, potential employees or users of its services, regardless of race, colour, nationality, ethnic or national origin, religion or belief, disability, trade union membership or non-membership, sex, sexual orientation or marital status, age, employment status or offending background that does not create risk to vulnerable people. This is a key employment value to which all employees are expected to give their support.

The company's policies for recruitment, selection, training, development and promotion are designed to ensure that no job applicant or employee receives less favourable treatment on these grounds. The company expects its employees to support this commitment and to assist in its realisation in all possible ways. Specifically, the company aims to ensure that no employee or candidate is subject to unlawful discrimination, either directly or indirectly, on the grounds of gender, race (including colour, nationality or ethnic origin) sexual orientation, marital status, part-time status, religion or belief, disability or age. This commitment applies to all aspects of employment, including recruitment and selection, advertisements, job descriptions, interviews and selection procedures. This policy also covers: training; promotion and career development opportunities; terms and conditions of employment, and access to employment-related benefits and facilities; grievance handling and the application of disciplinary procedures; and selection for redundancy.

An Equality and Diversity group will be established going forward and training opportunities sourced for the EDLCT Board and employees. In conjunction with the Council, a statement will be drafted which signals our intent to make meaningful change.

All employees that were transferred to EDLCT on 1 April 2011 were part of a TUPE agreement with East Dunbartonshire Council.

## **Employee Information**

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The company maintained over the period up-to-date records and statistics on all Human Resource matters and this information was available if requested to agencies for monitoring purposes.

EDLCT currently follow the same evaluation process as East Dunbartonshire Council (the Scottish Councils Job Evaluation Scheme). All EDLCT posts have been evaluated through this process.

## WHAT DO WE DO?

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East Dunbartonshire Leisure and Culture Trust (EDLCT), on behalf of East Dunbartonshire Council, is responsible for the operation, management and delivery of leisure and cultural services throughout East Dunbartonshire. The services are delivered under the terms of a service agreement with the Council.

Through the delivery of these services, EDLCT seeks to have a significant impact on the lives of the residents of East Dunbartonshire and the communities in which they live, and so improve their quality of life.

As a charity, our main aim is to provide facilities for recreational, sporting and cultural pursuits which are of maximum benefit to the community and accessible to all. In order to deliver our aim, a Strategy has been developed with key partners with the primary ambition and objectives detailed below:

### Objects and Activities

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The charitable company's objects and principal activities are:

- » To advance the arts, heritage, culture and science
- » To advance public participation in sport
- » To provide recreational facilities and organise recreational activities, with such facilities/activities being made available to members of the public at large with the object of improving their conditions of life
- » To advance education
- » To advance health
- » To advance citizenship and/or community development (which may include the promotion of civic responsibility, volunteering, the voluntary sector and/ or the effectiveness or efficiency of charities)
- » To relieve those in need by reason of age, ill health, disability, financial hardship or other disadvantage
- » To promote, establish, operate and/or support other similar schemes and projects which further charitable purposes.

### Strategic Objectives

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The Trust has been split into five key service areas:

- » Libraries
- » Arts & Heritage
- » Sports Development
- » Active Schools
- » Leisure Centres and Pitches

## Ambition and Objectives

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### Our Ambition

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Through strong partnership working, East Dunbartonshire will be a place with first-class culture, leisure and sporting opportunities where people enjoy fulfilled and active lives. East Dunbartonshire will be recognised as a leader in the provision of culture, leisure and sport.

We will further improve the health and wellbeing of our community by increasing participation in culture, leisure and sport. We will strengthen local partnerships and improve local infrastructure and facilities. We will safeguard and increase opportunities for all residents, workers, visitors and volunteers to take part. We will promote the benefits of participation in culture, leisure and sport, and the opportunities available.

### Objectives

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The strategy has four over-arching objectives that underpin all areas of the strategy:

**1. Increasing Participation for All**

To increase participation in culture, leisure and sport for all residents, workers and visitors of East Dunbartonshire in an inclusive and sustainable manner.

**2. Improving Physical/ Mental Health and Wellbeing**

To improve health and wellbeing through culture, leisure and sport opportunities that enables everyone in East Dunbartonshire to lead full and active lives.

**3. Developing People**

To support and develop the network of volunteers and staff involved in delivering culture, leisure and sport in East Dunbartonshire, and to support all individuals in developing their talents, skills and confidence.

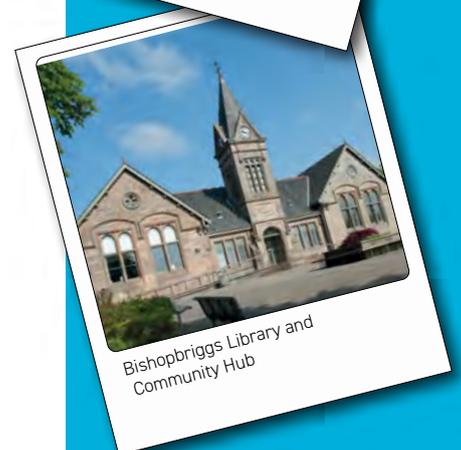
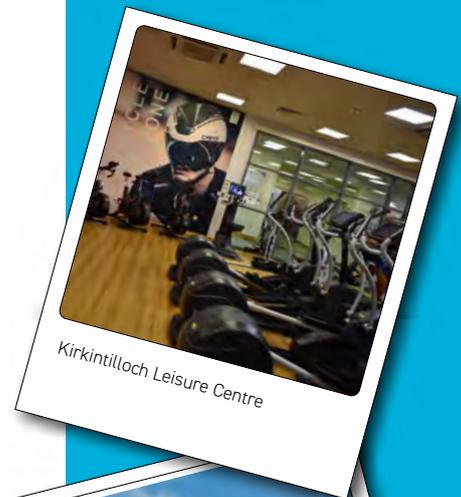
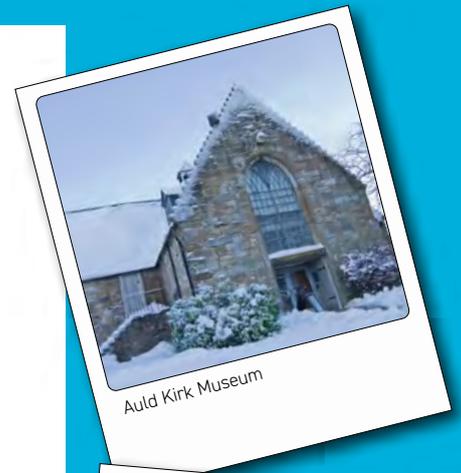
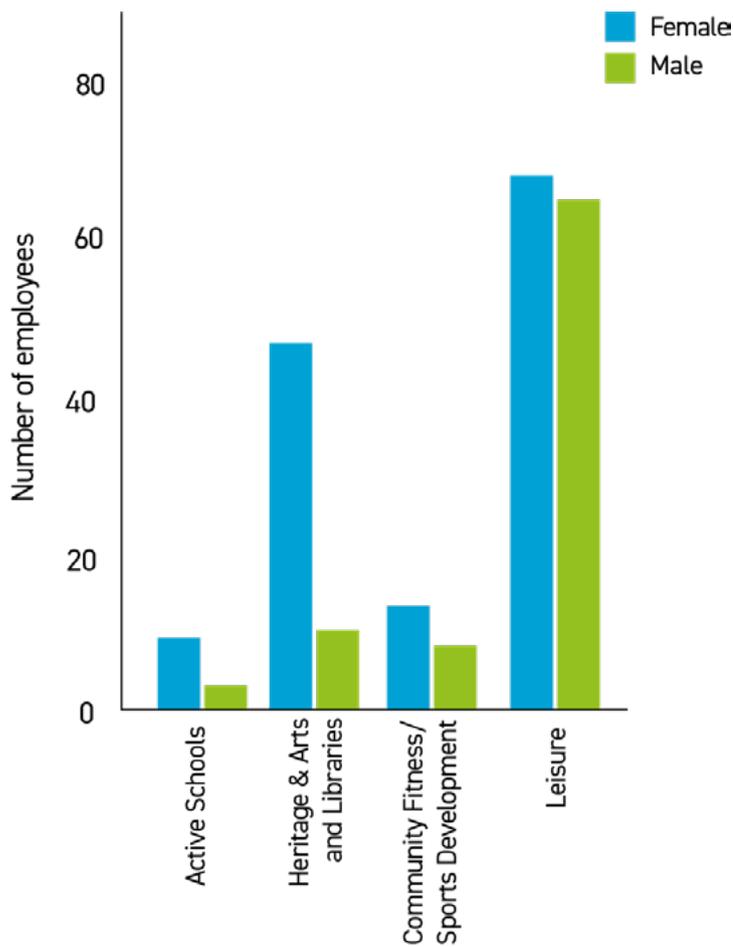
**4. Maintaining Quality of Our Existing Culture, Leisure and Sports (CLS) Offer & Maximising Opportunities**

To maintain the quality of our current culture, leisure and sport offer, improve existing services and maximise opportunities for providing new activities and services by incorporating high environmental and design standards - therefore ensuring that East Dunbartonshire has first-class culture, leisure, and sport venues and services.

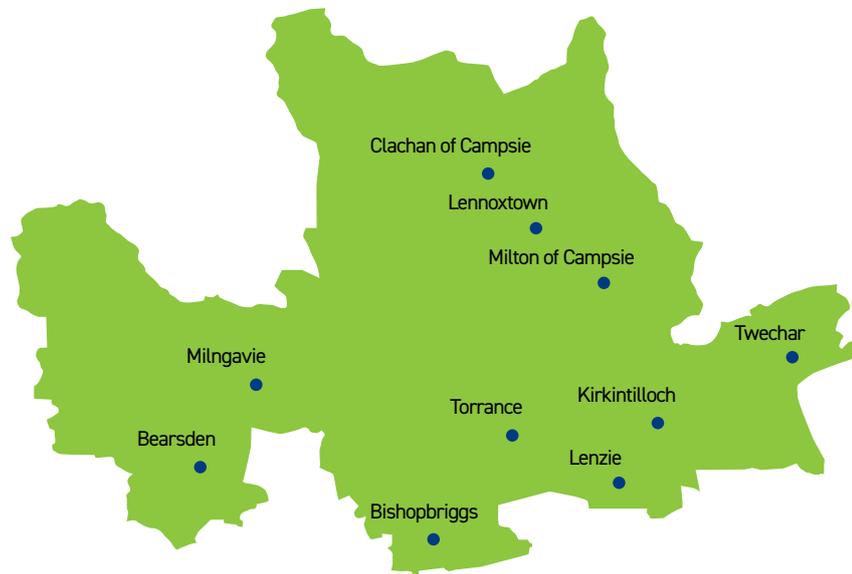
## EDLCT Employees

EDLCT has 220 employees and these are detailed by service area.

	Active Schools	Heritage & Arts and Libraries	Community Fitness/ Sports Development	Leisure
Female	9	46	13	67
Male	3	10	8	64



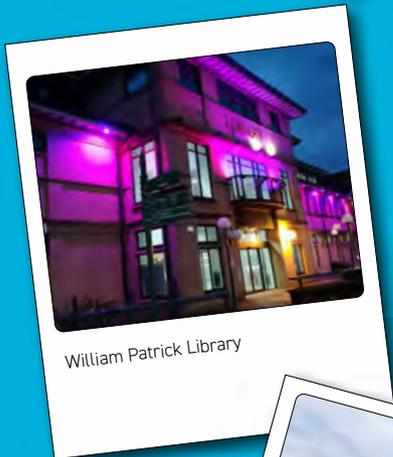
## Main Facilities



Bearsden Community Hub



Peel Park



William Patrick Library



Kilmardinny House

### Arts

Auld Kirk Museum  
 Lillie Art Gallery  
 Kilmardinny Arts Centre  
 Kirkintilloch Town Hall

### Sport and Leisure

Allander Leisure Centre  
 Huntershill Sports Hub  
 Kirkintilloch Leisure Centre  
 Leisuredrome

### Libraries

Bishopbriggs Library  
 Bearsden Library  
 Craighead Library  
 Lennoxtown Library  
 Lenzie Library  
 Milngavie Library  
 Westerton Library  
 William Patrick Library

### Outdoor and Active

Antonine Wall and Roman Baths  
 Campsie Fells  
 The Forth & Clyde Canal  
 John Muir Way  
 Mugdock Country Park  
 Peel Park  
 Thomas Muir Heritage Trail  
 West Highland Way



## HOW WELL DID WE DO?

### Overall Attendances

#### Key Figures

##### Leisure Centres

2021 / 2022	556,414
2020 / 2021	52,333
2019 / 2020	970,019
2018 / 2019	969,461
2017 / 2018	1,000,961

##### Sports Development including Community Fitness and Live Active

2021 / 2022	13,844
2020 / 2021	10,239
2019 / 2020	74,156
2018 / 2019	71,003
2017 / 2018	72,178

##### Libraries

2021 / 2022	711,193
2020 / 2021	580,222
2019 / 2020	721,357
2018 / 2019	505,000
2017 / 2018	495,658

##### Museums including Kilmardinny House

2021 / 2022	40,814
2020 / 2021	14,163
2019 / 2020	55,958
2018 / 2019	56,819
2017 / 2018	45,443

##### Outdoor usage

2021 / 2022	127,588
2020 / 2021	37,928
2019 / 2020	87,107
2018 / 2019	88,956
2017 / 2018	66,541

##### EDLCT Total usage

2021 / 2022	1,449,853
2020 / 2021	694,885
2019 / 2020	1,908,597
2018 / 2019	1,691,239
2017 / 2018	1,680,781





## Concessionary Scheme

EDLCT, in partnership with East Dunbartonshire Council, offers a concessionary access scheme which gives residents in receipt of certain benefits a discounted rate for access to activities. This was previously referred to as The Passport scheme.

The Concessionary Scheme is also available to those aged over 65. There were 50,998 visits under the concessionary scheme, an increase of 42,391 from the previous year.

## The Gym

Retention and marketing initiatives continue to be rolled out to attract new customers and encourage those customers who have cancelled their memberships to return.

### Gym membership

2021/22	2020/21	2019/20	2018/19
6,074	4,227	6,627	6,052

### Leisure centre: group fitness participants

2021 / 2022	162,525
2020 / 2021	6,097
2019 / 2020	176,292
2018 / 2019	174,063
2017 / 2018	162,525

Group fitness classes increased by 156,428 from 2020/2021. Class numbers did not return to pre-pandemic levels due to the initial two-metre distancing requirement, maintaining CO<sup>2</sup> levels below 1000ppm and timing classes to 20-minute intervals to ensure fresh air circulation and to prevent gatherings in corridors. There has also been a difficulty sourcing group fitness coaches - many have transferred to other jobs during the pandemic and are not willing to travel due to home working.

## EDLCT Health and Safety Overview 2021/2022

	Total	%	Reportable	Non-Reportable
Unknown	4	5.13%	0	4
Student	1	1.28%	0	1
Staff	7	8.97%	2	5
Member of Public	24	30.77%	1	23
Customer	42	53.85%	0	42

Accidents	78
Attendance	1,447,365
Accidents per visit	0.00005



### EDLCT App

EDLCT launched its own app in December 2021, partnering with Myfittapp to bring customers their own bespoke mobile app to make class bookings quickly, check timetables and keep up to date with the latest EDLCT leisure news. The EDLCT app has been downloaded by more than 4,000 users, who can also use the app for workout data tracking from our gyms.

### EDLCT Fitness Classes

There has been a great demand for the group fitness class programme post-pandemic, in particular there has been an increase in Body & Mind classes such as Yoga, Pilates and Body Balance. This mirrors global trends of users demanding a more holistic approach to their wellbeing. EDLCT continues to add additional classes to the programme across venues to satisfy user demand. Fast-paced fitness classes continue to be popular, with global brand Les Mills leading the way with popular programmes in EDLCT leisure centres, including Body Pump, Body Combat and Body Attack.

### Live Active

The Live Active behavioural change intervention programme, in partnership with NHS Greater Glasgow and Clyde, continues to attract referrals from a wide range of health professionals. Referrals onto the programme reduced during the pandemic as patients were not seen face to face by GPs, physiotherapists, etc. Referrals are steadily increasing as more NHS services open up and EDLCT continues to prescribe appropriate exercise and physical activity support over 12 months for each patient referred. Inactivity levels during and post-pandemic amongst particular groups in our communities has led to an increase in referrals of 107.5% from pre-pandemic levels.



# CULTURAL

# LEISURE AND SPORTS



Facebook likes



up by

16.3%

Twitter followers



up by

10.2%

Facebook likes



up by

15.9%

Twitter followers



up by

9.2%



## Social Media Update

The audiences for EDLCT's social media accounts continued to grow during the year. However, the rate of growth slowed slightly following two years of large gains.

The number of people who liked the Leisure Facebook page increased by 15.9% year-on-year - from 4,415 on 1 April 2021 to 5,116 on 31 March 2022. The easing of restrictions put in place to deal with the COVID-19 pandemic saw the end of the free online Facebook Live home workout and fitness classes in September 2021 as people returned to in-person classes. The Facebook Live classes had initially launched in May 2020 and had been made available to EDLCT members and followers of the social media accounts. They proved to be particularly popular and brought in large numbers of new likes to the EDLCT Leisure's Facebook page as more and more people turned to online activities to keep active during lockdown.

The reach of the page's posts fell slightly year-on-year, but the year's most popular post - about the removal of the need to book in advance for swims and gym use - was viewed by 18,406 individual Facebook users in August 2021.

Culture Facebook likes went up by 16.3% over the year from 1,710 to 1,988. Similar to the Leisure account, the Culture Facebook page attracted a lot of new likes during the previous year as it launched online Bookbug at Home sessions, and promoted eBooks and eAudiobooks in the libraries' online BorrowBox collection. The page's most popular post of this year focused on the reopening of Craighead, Lenzie and Westerton libraries, which reached 14,992 Facebook users.

There was also an increase in Twitter followers for both the Leisure and Culture accounts. The number of people following the Leisure account went up from 2,445 to 2,669 - an increase of 9.2%. The reach of the page's tweets fell slightly, with the year's most popular tweet - about the removal of the need to book in advance for swims and gym use - reaching 30,023 Twitter users. The number of people following the Culture Twitter account increased by 10.2% from 1,638 to 1,803. The Culture page's tweets continue to show good levels of engagement, with the most popular tweet of the year - about the reopening of the Auld Kirk Museum in June 2021 - reaching 78,248 Twitter users. The Heritage & Arts Service launched an Instagram account in November 2020 and had quickly amassed 513 followers by 31 March 2022.

The social media accounts continue to be a good way of attracting customers to the EDLCT website. From 1 April 2021 to 31 March 2022, 13,600 customers were directed to the EDLCT website by clicking on a link contained in a Leisure social media post - up nearly 50% from the previous year. During the same time period, 6,872 customers clicked on links contained in a social media post from the Culture accounts.

The number of social media accounts under the EDLCT umbrella expanded at the end of the previous year with the establishment of ED Active Schools Facebook, Twitter and Instagram accounts in February 2021 and they have been quick to establish a following.

The number of people who liked the Active Schools Facebook page increased by 103.6% year-on-year from 249 on 1 April 2021 to 507 on 31 March 2022. There was also a rise in Twitter followers, with the number of people following the Active Schools account increasing from 261 to 510 - an uplift of 95.4%. The reach of both the Facebook and Twitter accounts' posts and tweets also increased as the number of followers grew.

## REVIEW OF THE YEAR

### Cultural Services

As with other service areas 2021/22 was a year of recovery and positivity, with services returning to what has now become "normal". However, with COVID still very much present in our communities, throughout the year there continued to be public anxiety regarding a return to libraries and cultural buildings. This was especially so in the museum sector where, across Scotland, museums and art galleries have struggled to persuade visitors to return in the numbers seen pre-COVID.

Digital offers did, however, continue to provide alternative access for service users, and staff also adapted to new technologies and ways of working, including creating their own online content and undertaking social media training. This is reflected in usage figures.

External funding also provided opportunity for targeted work and allowed services to develop new and innovative approaches.

Outwith normal cultural activity, Kirkintilloch Town Hall and Heritage Centre played a key role during the pandemic and recovery from COVID. Throughout the year, the venue operated as a vaccination centre, with staff working with NHS and East Dunbartonshire Council colleagues to deliver this vital service.

The table below shows KPIs for 2021/22 and comparisons with 2019/20, the last full year of trading prior to COVID-19.

	2021/22 Q1	2021/22 Q2	2021/22 Q3	2021/22 Q4	Sub totals	2019/20 Q1	2019/20 Q2	2019/20 Q3	2019/20 Q4	Sub totals	%age recovery
Visits in person to libraries	1418	19449	47955	53644	122,464	118,152	122,416	114,297	101,168	456,033	27% of 2019/20 levels
Libraries digital usage	145,315	145,477	150,521	147,415	588,729	30,795	52,632	74,724	107,173	265,324	122% increase on 2019/20 levels
Grand Totals	146,734	164,924	198,476	201,059	711,193	148,947	175,048	189,021	208,341	721,357	99% of 2019/20 levels
Visits in person to museums	572	1258	1962	1873	5665	8366	9930	10203	7297	35796	26% of 2019/20 levels
Museums digital usage	8544	7631	8114	9344	33633	9759	7380	7957	10283	35379	95% of 2019/20 levels
Grand Totals	9116	8889	10076	11217	39298	18125	17310	18160	17580	71175	55% of 2019/20 levels

## Libraries

### Children & Families – early years

Throughout the year, and despite the pandemic, the Children & Families team continued to work with the Scottish Book Trust's Bookbug programme to ensure delivery of 1,439 Bookbug Explorer sessions to nurseries and 1,747 Bookbug Baby and Toddler bags to health workers for distribution to parents and babies. To support families at home, the team recorded and posted a total of 35 Bookbug sessions online, which generated 7,672 views.

From August 2021, once restrictions had eased and libraries were able to open to the public, in-person Bookbug sessions were reintroduced with restricted numbers and social distancing still in place. From August 2021 to March 2022, 403 sessions were run - with 6,280 adults and children attending. These figures represent 90% of pre-COVID attendance.

Outreach Bookbug sessions also recommenced, with 22 sessions delivered at Auchinairn Community Centre and 11 sessions at Hillhead Community Centre

### Summer Reading Challenge

With restrictions still in place during the summer, the service was unable to deliver the regular Summer Reading Challenge programme. However, children wishing to take part were able to do so using the Connect & Collect service. Children attending the seven primary school hubs, during the summer holidays, were also given the opportunity to take part. Over 260 children completed the challenge - around 35% of pre-COVID numbers.

With restrictions in place for most of the year, the Children & Families team was unable to deliver much of its activities in the traditional way. Again, digital solutions were created, with filmed craft activities being made available online during the summer and autumn school holidays, and materials being made available for collection from branches. These sessions generated 858 views on Facebook and 319 craft packs were collected. By November 2021 it was possible to hold face-to-face activities. Anna Doherty, was commissioned to produce a filmed draw-along session which allowed the service to organise Saturday family draw-along events at four larger libraries, attended by 58 children.

During March 2022, the Children & Families team supported local arts organisation Creative Spark by providing taster sessions in libraries, for its funded Kirkintilloch in Lockdown project. Three children's events were held at library venues and one at Hillhead Community Centre, with a total of 94 participants.

### School Activities

Library staff continued to support the Council's Snack & Play scheme over the summer holidays by delivering activities and encouraging children to sign up to the Summer Reading Challenge.

School visits recommenced in February and, despite restrictions in numbers, there were 49 visits during February and March.

### External Funding: Wee Green Library Van

The library service secured a grant of £23,925 from the Scottish Government's Public Library COVID Relief Fund administered by Scottish Libraries Information Council. The funding will allow the service to invest in a branded electric van, with custom-specification, to allow for outreach work - initially targeting family learning activities in the Twechar and Hillhead areas. The service is working with Council colleagues to procure the vehicle. Due to the ongoing COVID situation in China, delivery of the vehicle was delayed, but it is hoped the service will be up and running in 2022. As the name suggests, The Wee Green Library Van is not a mobile library, but instead will be used to deliver resources and activities.



Children & Families staff filming an online Bookbug session



## Adults

### Adult lending stock

During 2021/22, a total of 72,561 adult fiction books and 20,869 adult non-fiction books were borrowed from East Dunbartonshire libraries.

### Stock management

Collection HQ, a collection performance software package, was utilised in all libraries in 2021/22 to monitor and improve adult lending stock. Annual subscription to Collection HQ allows the service to effectively and efficiently manage stock in libraries, ensuring it is relevant, up to date and in demand.

### Circulating collections

Collections of 50-100 books around a particular theme such as cooking, journeys or true crime were further developed in 2021/2022. Eight new collections were curated and each collection was made available in each branch for a set period of around three months. These circulating collections encouraged books to be borrowed by multiple library members, making more effective use of book budgets.

### Reading groups

The library service supported 18 reading groups in 2021/22, with over 30 new reading group sets of books being purchased. For many group members, these meetings provided an invaluable opportunity to socialise, meet new people and develop their reading.

*"Being part of a Book Group has made a big difference to my reading. It has encouraged me to read much more widely. The variety of subjects and range of authors I would never have discovered by myself. I find it really interesting to hear the views of others in my group and find it has expanded my horizons. I am extremely grateful to the library for making this possible and for the excellent service they provide."*

*"Our library, led by Frances, kept our book group operating during the time of lockdown. She managed between electronic books and real copies to keep us supplied with books to discuss at this very difficult time. Everyone, in our group and the library staff, has played their own part, their commitment and enthusiasm allowing us to keep the group running. Many of us have managed to stay connected to the outside world through the library book group."*

### Learning and Outreach Adult Services

In June the home library service was relaunched. Working in partnership with East Dunbartonshire Voluntary Action, seven returning volunteers delivered to 44 housebound library members every four weeks, providing up to six books to each individual based on their reading preferences.

February saw the return of the VIP (Visually Impaired) reading group, including Ghillon the guide dog. During lockdown, members of the group felt isolated and were delighted when the group was able to resume.

Throughout lockdown and beyond, the service has offered a dedicated phone number for the public to call for support with their devices. This was particularly useful during restrictions as people began relying more on digital access rather than face to face.



## Digital offer

### Connect and Collect

Following the lowering of COVID protection levels, the popular Connect and Collect service was relaunched in late April 2021. A total of 2,375 Connect and Collect slots were filled between then and August 2021, when browsing was reintroduced. The Connect and Collect service remained in place after browsing was reintroduced, with 198 Connect and Collect online requests made between August 2021 and late March 2022.

With the return of browsing in July 2021, Libraries saw a welcome uptake in physical borrowing figures and footfall.

Issues and Footfall	2021/22	2020/21
Physical loans	210,789	19,234
Physical footfall	122,464	2,098
Digital footfall	588,729	578,124

### Library membership

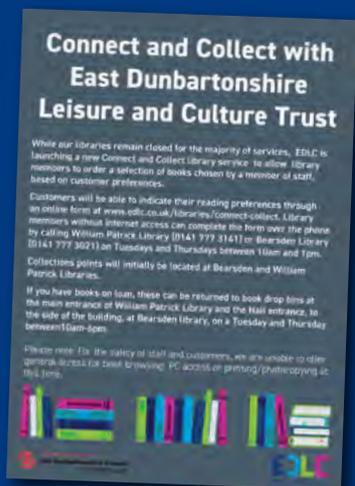
The libraries service welcomed 3,136 new members in 2021/22, an increase of 371% on the 2020/21 new member figure of 666. New memberships for 2021/22 was at 80% of 2019/20 levels.

	2021/22	2020/21	2019/20
<b>New members</b>	3,136	666	3,904

### Digital Loans

Despite a return to physical book browsing and borrowing, digital reading material continued to perform well in 2021/22, with a 1.7% increase in digital loans on the unprecedented digital stock uptake in 2020/21.

Digital Loans	2021/22	2020/21
Q1	98,553	84,933
Q2	93,302	86,527
Q3	96,705	97,319
Q4	103,129	116,161
Total	391,689	384,940



### Public Computer Access

Public desktop and laptop access resumed in late June 2021 - with COVID guidance being strictly followed. The introduction of a new Online PC booking system coincided with this, allowing library members to easily and quickly book a computer or laptop in advance of their visit. By the end of 2021/22, usage had recovered to 23% of 2019/20 levels (30,264) in just six months.

Year	No of computer sessions
2021/22 (late June 21-31 March 22)	6,938
2020/21	0
2019/20	30,264



### Library App redevelopment and launch

A new version of the Libraries app was launched in July 2021, with improved features and appearance. This improvement was reflected in usage, which increased by 72% on the previous year.



### Introducing our new Library App

Download to your Apple or Android device by searching your app store for East Dunbartonshire Libraries' today!



## Heritage & Arts

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### Arts & Events

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#### Get Creative

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As part of the phased return to services, the Get Creative programme of art classes, for both children and adults, was reintroduced from September 2021. With varying levels of restrictions in place which initially limited numbers, classes were quickly fully booked with 719 participants over 22 classes.

To improve the customer experience, and in line with EDLC digital development priorities, Ticketlight was adopted as the preferred option for online bookings for classes and events, providing an easy online solution for customers to book and pay.

In line with concession policy applied in Leisure, a 35% concessionary rate was applied to the Get Creative classes this year, which resulted in 42% of adult and 19% of child art class participants qualifying for the concessionary rate. The financial impact on the programme will be monitored over the coming year.

#### Snack & Play scheme – school hubs

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The contribution of performing and creative arts activities to the East Dunbartonshire Council Snack & Play programme has been widely recognised and is now a regular part of the programme across seven East Dunbartonshire schools. The Easter and summer programmes for 2021 resulted in 443 participants taking part in drama, movement, percussion and song across six mainstream and one Additional Support Needs (ASN) school.

#### Scottish Opera pop-up event:

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Live theatre came to Bishopbriggs on 14 July 2021, when an audience of 183 attended Scottish Opera's national Pop-up tour. Scottish Opera's aim was to take opera to locations and venues that may not naturally facilitate opera and to audiences who would not normally attend. The short, family-friendly performances were performed from an adapted truck - much to the delight of the local audiences.



#### Spectrum Cinema:

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After a delay in 2019/20 due to the pandemic, EDLC's partnership with East Dunbartonshire Health and Social Care Partnership's Social Work Adult Services saw the procurement and installation of cinema equipment at Kilmardinny House, and the introduction of dedicated autism-friendly events, focusing on cinema. As part of the partnership agreement, EDLC will now benefit from use of the equipment for year-round events.



## Museums

### Auld Kirk Museum

May 2021 saw the reopening of the museum with a contemporary quilt exhibition, 'Fragmentation', showcasing work by The Quilters Guild of the British Isles - many of whom exhibit nationally and internationally. Although public anxiety around COVID and public buildings was still an issue, the exhibition was welcomed by visitors returning to the Auld Kirk Museum.

'Local Landscapes' opened in September 2021, providing visitors with the opportunity to view paintings from East Dunbartonshire's own collections. This proved particularly popular with local communities, prompting nostalgic conversations. Local artist, Dick Stevenson was one such visitor, and he was able to view his own work, now held in the collection.

Staff and public alike were delighted with the reintroduction of the popular Christmas Art & Craft exhibition in November 2021. This year's featured artist was Jenny Hunter with her watercolours and drawings of Scottish landscapes. The exhibition was popular with visitors able to purchase their Christmas gifts, and Santa and one of his Elves even managed to drop in too.

In February 2022, the Auld Kirk Museum hosted a touring exhibition 'The Antonine Wall, Beyond Boundaries'. This proved of interest to schools, with three school visits during March. As part of Local History Month in March, the team worked with local arts organisation Creative Sparks to organise an event which included a visit from The Antonine Guard.

### Lillie Art Gallery

The Lillie Art Gallery reopened its doors to the public in June 2021, with a John Inglis exhibition titled 'Recent and new Works on Paper', in conjunction with the Compass Gallery. The exhibition was originally scheduled for the Compass Gallery in Glasgow, but was halted due to the pandemic and then brought to the Lillie. John kindly gifted one of his works to the permanent collection.

One of the main events of the year was the exhibition to mark 100 years since the birth of renowned artist Joan Eardley. EDLCT's Collections Officer curated an exhibition consisting of 47 works from the Lillie's permanent collection of 64 works by Joan Eardley, who was one of the most original and admired artists of her generation. Some of the works included in the show have since gone on loan to Dunoon Burgh Hall for their 'Joan at 100' exhibition during 2022.

Other exhibitions throughout the year included artworks from printmaker - and former Department Head at Glasgow School of Art and Deputy Director in 1990 - James Cosgrove. James kindly gifted two works from the exhibition to the permanent collections. Also on show were some of the Gallery's recent acquisitions.

As with the Auld Kirk Museum, the Lillie Art Gallery opened its Christmas exhibition in November, with a selection of works by invited artists, as well as gifts, handmade jewellery, ceramics, scarves, candles, woodwork and textiles for Christmas gift shoppers.

'The Lillie at 60' exhibition opened in January, marking 60 years of the Lillie Art Gallery. It featured artworks which were originally part of Robert Lillie's bequest in 1949, as well as selected works added to the permanent collection since its opening in 1962.



## Collections

### Acquisitions

There were 23 additions to the Lillie collection, including 'Memories of Catterline' a mixed media sculpture by Anne Morrison and seven Allander Ware pots.

The Auld Kirk Museum received 11 donations, including WW2 medals and a silver memorial frame, a communion token from 1838 and a tartan throw. The throw was kindly donated by the Baldernock Tartan Group, who organised a competition to design a tartan "reflecting the unique landscape, history and heritage of the parish", which was then registered in 2022.

The Auld Kirk Museum collection also received several items as a result of the redevelopment of the former Lairdsland Primary School building. Each item received conservation treatment before being transferred to the museum, resulting in four framed objects for display, as well as a number of items suitable for handling.

### Collections care - improving museums collection storage

Museum staff have been working closely with the Council's Estates team to improve storage of the collection, relocating to a storage unit at Donaldson Crescent in Kirkintilloch. The new location provides better environmental conditions for the collection and will offer improved access, and the potential to include public access via guided tours. Initial visits from the National Conservation Service and Historic Environment Scotland have highlighted the need to invest in this collection to ensure appropriate preservation and enhance the potential for receiving Recognised Collection status, which the service will be working towards.

### Art UK

During 2021, the Scottish Government funded one year of membership for the EDC collection to Art UK as a Partner Collection. This membership has enabled the team to add further artworks to those already available to view on the Art UK website. This provides opportunity to expand the type of artworks displayed and also to generate income through the selling of prints online.

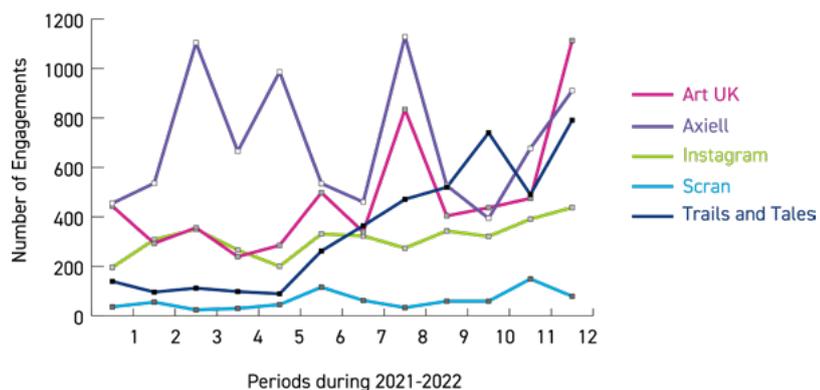
### Trails and Tales

The trails continue to be popular and have been used increasingly throughout the year. QR codes on the Lennoxton and Kirkintilloch-Waterside trails were scanned the most followed by Milngavie and Bishopbriggs-Cadder.

### Digital engagement

While the global pandemic continued to impact on in-person visits to cultural venues, it did present an opportunity for more digital engagement. EDLCT collections are currently accessible via: Trails and Tales QR codes; Axiell - collections management system, Art UK - online platform for every public art collection in the UK; Scran - national educational online resource of cultural and heritage assets; and the EDLC heritage arts Instagram account.

The graph below shows engagement with each of these platforms.



Memories of Catterline  
 ©Anne Morrison



### Archives and Local History

From July 2021, the Archives & Local Studies search-room reopened two days a week on a pre-booked appointment basis, giving public access to the archives and local studies collections. From March 2022, appointments were no longer required and walk-in visitors were welcomed five days a week. Between April 2021 and March 2022, the service received 2,961 visitors and enquiries.

### Remote enquiry service

The remote enquiry service has been expanded to accommodate those who cannot visit in person. Previously this was capped at 30 minutes of staff search time free of charge. In addition to the free service an additional paid-for service of up to two hours staff time is available at £12.50 per additional half hour. This move brings the services in line with other Scottish Archive and Local Studies Services.

*“I’m really delighted with this, thanks very much for going to the trouble - and for how fast you were able to find it for us. [She] will be over the moon to see it, thanks again.”*

*“You really have made a lot of people happy - at last we have found where our siblings were laid to rest and we will be visiting in the near future. Once again thank you for the wonderful work you do.”*

### Photograph migration

Local Studies migrated 5,000 digitised photographs into Axiell Collections, the collections management software already used by Archives and Museums. This will allow the public to search across all of these collections on one unified platform.

### Local History Month

The first Local History Month since March 2020 was successfully reintroduced, with 20 events and 219 participants. The month-long programme included walks, talks and exhibitions across East Dunbartonshire, and was delivered in partnership with East Dunbartonshire’s Heritage and History groups. Highlights included ‘Milngavie: the Village’ - an evening of talks and audience discussion at Bearsden Hub, an author talk by traditional storyteller Jess Smith at the William Patrick Library and a talk at Bishopbriggs Library on the artists who were inspired by Thomas Muir entitled ‘Thomas Muir: Portrait of an Artist as a Young Man’.

### New archive collections

New additions to the archives from April 2021 to March 2022 included the records of Westerton Tennis Club, The Balmore Trust charity, the Antonine Theatre Group and Kirkintilloch Male Voice Choir. Once these records have been catalogued, and any preservation/conservation treatment completed, they can be accessed by the public in the search room.





### West of Scotland Football Club project

Work was completed in November 2021 on the West of Scotland Football Club archives cataloguing project, funded by a grant from the Business Archives Council. The historically-significant rugby club, based in Milngavie, was founded in 1865 and is one of the oldest in Scotland. Over 53 boxes of records of the club have now been catalogued and are available to search on our online catalogue, making the collection accessible for the first time.

### Museum Foundry Project:

A grant award of £20,070 from Museums Galleries Scotland allowed the service to carry out significant work on the foundry collection. The project has included cataloguing, collaborating with community groups and schools to produce education resources, collecting oral histories and expanding the online collection presence. The grant enabled the service to employ a Project Catalogue Co-ordinator for one year and two education co-ordinators for a period of six months.

Over 600 objects have been catalogued to date, from what was estimated to be around 1,000 objects. However, the work of the Project Catalogue Co-ordinator has uncovered that there is now estimated to be circa 4,000 objects. This significant project has attracted attention from the National Conservation Service and Historic Environment Scotland, who have stated that the foundry collections of East Dunbartonshire are the finest and most complete in the UK.

### Summer of Play

The Heritage & Arts team secured over £34,000 as part of summer recovery funding through Museums Galleries Scotland. The funding was to help encourage young people to re-engage with each other, following a period of lockdown, and to engage with local arts and heritage venues during a period of reduced restrictions. The Heritage & Arts team worked with internationally-acclaimed children and young people's theatre company Visible Fictions to deliver a three-week project during the school summer holidays.

'Play in a Fortnight' was an intensive scriptwriting and performance piece inspired by the collections at the Lillie Art Gallery. 'Lights Camera Action' was a film-making course exploring skills in scriptwriting, visual effects, filming and directing. The final play and films were presented to a restricted audience of family and friends at the Lillie Art Gallery and Kirkintilloch Town Hall.

### Remembering Together

EDLC, in partnership with the Council and greenspace scotland, launched the first phase of Remembering Together, a national COVID memorial project funded by the Scottish Government. East Dunbartonshire was the first local authority in Scotland to appoint an artist who will work across East Dunbartonshire to understand the impact COVID has had on the local community. Testimonies and creative outputs will help inform the final phase of the project, which will be a COVID memorial for East Dunbartonshire.



Remembering Together artist  
 Elena Mary Harris

## Leisure Centres

The return to the gym facilities has been slower than anticipated, primarily due to gym users finding alternative means of exercise throughout the pandemic, including walking, running, cycling and home workouts. As a result the number of Direct Debit memberships has not yet reached the levels of 2019/2020.

In an effort to attract customers back to the centres, a targeted marketing campaign continues, with the most successful initiative being the Black Friday offer.

**BLACK FRIDAY  
FLASH  
3 DAY SALE**

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'ALL INCLUSIVE'  
MEMBERSHIP  
UNTIL 2022**

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**Allander Leisure Centre, The Leisuredrome &  
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### Kirkintilloch Leisure Centre

Kirkintilloch Leisure Centre operated as an NHS Mass Vaccination Clinic between February and August 2021, with dual operation as a vaccination site and a reopened leisure centre from 26 April 2021. This required creating designated areas within the centre for NHS and EDLC activities and services. The NHS vaccination service took over the main sports hall for physical vaccinations, some changing accommodation was utilised for clinical waste storage, the centre's conference room became the vaccine fridge and storage area, the smaller meeting room a vaccinators tablet-charging station and the dance studio repurposed into an NHS staff welfare room. New entry and exit points were established, along with one-way systems to enable the dual operation to run smoothly. Throughout the duration of this challenging service provision, centre staff were professional, flexible, adaptable and established a strong working relationship with NHS staff.

Leisure centre customers began returning more quickly than anticipated, however, still at a relatively low level initially. Once people saw the mitigations and measures in place this steadily built confidence. After reopening, due to the NHS clinic service still being in place, the centre only had the swimming pools, gym and outdoor courts available to customers. Group exercise classes were held on the outdoor courts and there was also a club programme of football and netball outdoors. Later in the year, the NHS staff area was able to be relocated within the foyer and the centre's dance studio could return to hosting classes. Numbers were capped due to ventilation within the studio, which despite maximising airflow, had a lower capacity than previously. The benefit, however, was that indoor group exercise could take place again.

Swimming activity increased in the second half of the year and Direct Debit memberships experienced good growth. This was one benefit from the time of the pandemic, as swimmers who had used the pool for pre-booked lane swims during the period of restrictions were encouraged to continue lane swimming by keeping some lanes in place every day. It then made sense for these customers to move onto Direct Debit memberships as they could now lane swim daily.

The health suite reopened in August 2021 and saw a slow but steady return. Numbers permitted in the sauna cabin and steam room remained capped due to ventilation. Local sports clubs started to gradually rebuild their presence within the centre, some with lower numbers than before as they had experienced a loss of members over the course of the pandemic. The swimming club returned first with the sports hall-based clubs returning once the NHS vaccination service had ceased within the sports hall.

## COVID-19 VACCINATION CENTRE



## The Leisuredrome

The Leisuredrome remained closed due to the pandemic restrictions and reopened on 26 April 2021.

The Scottish Parliamentary election count was held at the Leisuredrome on 6 and 7 May, with the centre reopening to the public on 9 May 2021.

Swimming made a quick recovery following the reopening, with customers keen to return to the water. The requirement to book a swim slot was removed on reopening and this was welcomed by customers, however, they continued to sign in as per the mandatory requirements and numbers were limited to allow social distancing.

The health suite, opened in August 2021, had a slow but steady return. Numbers permitted in the sauna cabin and steam room were limited due to ventilation restrictions. The local swimming club's pre-pandemic hours of use were reinstated in August 2022.

Charlie's Soft Play reopened on 16 August with reduced operating hours and returned to pre-pandemic hours by October. When restrictions were lifted in January 2022, birthday parties could once again be held, with the facility out-performing 2019 figures.

There was a three-day closure in March 2022 for fabric improvements to the soft play and the installation of new flooring in the upper concourse running past the gym, soft play, spin studio and squash court.

The Leisuredrome car park hosted a Mobile Testing Unit (MTU) for Coronavirus, but once the centre became busier, the MTU was relocated to Huntershill Sports Hub.

The car park was also used to host a breast screening unit for the NHS.

## Huntershill Sports Hub

The facility made an excellent start to the year in April 2021, with the public keen to return to sporting activity within the facility.

To encourage participation, EDLC introduced half-price tennis court hire and free equipment hire. The courts throughout this period were busier - evidenced by an increase in usage, which was sustained over the spring and summer. The local athletics club, Springburn Harriers, achieved substantial growth in membership numbers and, as a direct result, track usage for the year was 10,995 (2021/2022) compared to 2,121 in 2019/2020.

Adverse weather in February resulted in significant damage to high-level netting and perimeter fencing. Work was carried out on an area of land owned by the Council beside Huntershill House to enable a temporary overflow car park. However, due to the adverse weather and fallen trees in this area, it was not utilised during the year.

Car park bays and disabled bays were re-painted and the Mobile Testing Unit was relocated from the Leisuredrome to Huntershill Sports Hub in November 2021.

The indoor studio resumed class and club activity from November 2021 once there was a demand to reinstate.



## Allander Leisure Centre

The year was extremely challenging as the recovery from COVID-19 continued.

The centre had been operating as a Vaccine Clinic since February within the converted indoor bowling hall.

The centre reopened to the public on 26 April 2021, although with limited capacity.

Through July and August there was continued easing of restrictions and the most significant changes were implemented by 16 August.

In terms of club bookings, martial arts clubs and basketball returned in September, and the last Vaccine Clinic session at the Allander was mid-September.

Group fitness classes posed a significant challenge over the year, with numerous factors reducing the number of classes and class numbers. Class numbers were reduced to ensure that the CO2 concentration of 1000ppm was not exceeded and the number of classes offered reduced due to a lack of available group fitness instructors.

Car parking capacity at the Allander, due to the construction of the new facility, was significantly reduced and affected the programming of the centre.

There were periods during the year when COVID-19 and the need for self-isolation within the team at the Allander could have potentially necessitated closure due to lack of available staff, but the team showed great flexibility throughout the course of the year to keep the centre operating.



## Active Schools

### Active Schools support within schools

The Active Schools team continued to work with primary, secondary and Additional Support Needs (ASN) schools to support access for children and young people to sport and physical activity opportunities, adapting to changes of restrictions throughout the academic year. This included work with identified vulnerable pupils within the school day.

The reintroduction of extra-curricular sport and physical activity clubs was allowed in October 2021, however, this happened at differing times and to differing levels, depending on the circumstances of each school. Identifying volunteers to deliver activities was a challenge faced across East Dunbartonshire and tackling this issue was a focus throughout the year.

### Volunteer and young leader training

The team provided a programme of training opportunities for teachers, volunteers and young leaders, with both virtual and funded face-to-face sessions. The following training sessions ran in academic year 2021-22:

- » Dance Leaders - in-person, week-long course for young people aged 14+, delivered by YDance
- » Inclusive Dance - in-person course aimed at people aged 16+ and delivered in partnership with YDance
- » Netball Future Stars - virtual course aimed at teachers/volunteers and delivered by Netball Scotland
- » Netball Young Leaders - virtual course for young people aged 14+ delivered by Netball Scotland
- » Introduction to Boccia - virtual and in-person course aimed at volunteers and delivered by Scottish Disability Sport
- » Autism Awareness - adult and young leader virtual course, run in partnership with East Dunbartonshire Local Area Co-ordinators (Social Work)
- » Gymnastics Leadership Award - two-day in-person course aimed at S1-S6 young leaders, delivered by Scottish Gymnastics
- » Introduction to Football - young leader and adult course delivered by EDLC Football Development.





### ‘Get Into Summer’ - sportscotland funding

As part of the Scottish Government’s ‘Get Into Summer’ campaign, sportscotland awarded East Dunbartonshire £35,124. This was in addition to the local authority funding provided directly by the Scottish Government to East Dunbartonshire Council. The purpose of the additional funding was to support access for children and young people to sport and physical activity during the summer period. There was continued delivery of activities until December 2021.

The Active Schools team used the funding to provide inclusive activities for vulnerable or under-represented children and young people, getting the funding out into local community groups wherever possible. The following projects were funded:

- » **Summer of Dance** - a YDance and Active Schools partnership which provided free dance sessions for children and young people across East Dunbartonshire. The project prioritised sessions for those with additional support needs, those from areas of poverty and those at transitional stages within education. It was part of a three-year partnership with YDance to engage vulnerable children and young people across East Dunbartonshire, and to develop a network of volunteers to support dance within our schools.
- » **Run, Jump and Throw** - Springburn Harriers led a free five-week block of athletics at Huntershill Sports Hub, engaging children in P1-7 from the surrounding area of Auchinairn.
- » **Netball in East Dunbartonshire** - multiple sessions were delivered by two local Netball clubs, Netball Fever and EDNC, involving primary and secondary school pupils. The project also worked with Netball Scotland to create volunteering training opportunities to help restart netball within local schools.
- » **Outlet Play Forest Schools** - a project to support six vulnerable pupils from Hillhead, Kirkintilloch - one of the three ‘Place’ areas within East Dunbartonshire. The project used outdoor play and learning to engage and support children and young people who have been affected by trauma and face educational challenges.
- » **Milngavie Football Club** - funds were used to help the club restart ASN football sessions at a new venue. Sessions continued beyond the summer.
- » **The Sporting Aces** - funds were used to help the club purchase new equipment and continue their work with children and young people with additional support needs throughout the summer and beyond.
- » **Summer Excel Programme** - supporting the already-established Athletics Excel Programme for pupils with additional support needs. The Excel programme ran every Wednesday during the summer holidays. This funding enabled more pupils to participate in the programme and to try using athletics equipment in a supported environment. The funding also introduced more pupils to the club and helped them to reconnect with the community.

The total number of participants across all projects was approximately 388 and all projects involved participants from one or more of the following:

- » Families from identified ‘Place’ areas (areas of poverty)
- » Children and young people with additional support needs
- » Vulnerable or at-risk pupils
- » Girls and young women.

All projects funded have plans in place to develop and build on the work achieved, and a report was provided to sportscotland with a full breakdown of costs and feedback from partners.

### Lenzie Tennis Club in Lennoxtown

During Term 3 (January to March 2022) the Active Schools team worked in partnership with Pro Tennis and Lenzie Tennis Club to deliver tennis sessions within Lennoxtown. These sessions were for pupils within Craighead, Lennoxtown and St Machan's primary schools, from Primary 1 to Primary 7.

Lenzie Tennis Club offered the schools free taster sessions to help promote their community work and as a result received a high number of requests to book on to the sessions.

- » Community Block 1 (six sessions) - 28 children attended from P2-P5.
- » Community Block 2 (six sessions) - 38 children attended from P1-P7.

The sessions were a mix of drills, with the children learning basic tennis skills and enjoying fun games. Feedback from the children and their parents/carers was very positive, with many of the children who attended Block 1 returning for the second block.

The main aim of this project was to offer tennis opportunities to children and young people who do not have access to a local tennis club. Many pupils in the area also face financial and transport barriers to participation, so providing free activity within their local community allowed many of these pupils to experience tennis for the first time.



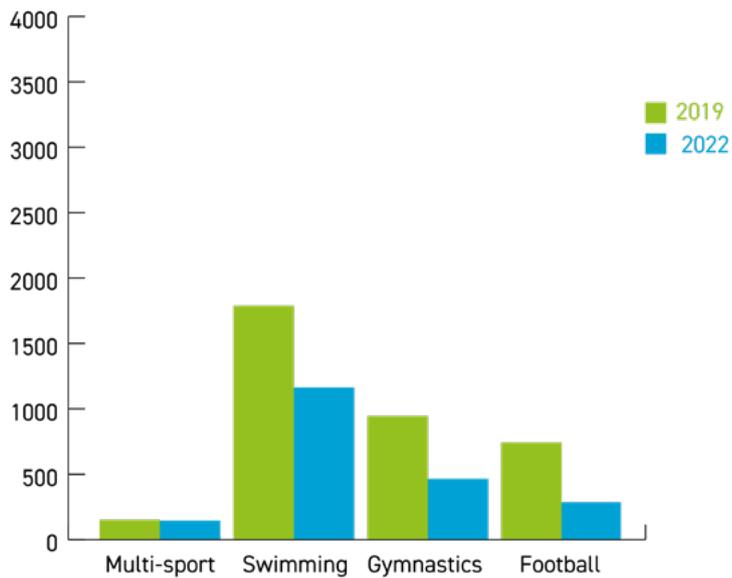
### Sports Development

Sports Development began the year with a reduced programme following the return from COVID-19 restrictions. Between April and June, staff were trained on the new class management system (OnCourse) along with the new booking and Direct Debit process which was then implemented for the return to classes after the summer holidays.

Term-time classes now run for up to 40 weeks per year, with discounts offered on sports memberships (football, gymnastics and multi-sport) to families with more than one child attending or one child attending more than one activity.

The comparison below details normal attendance pre-COVID compared to numbers attending in March 2022.

Normal weekly attendance pre-COVID:		March 2022 weekly attendance:	
<b>Multi-sport</b>	151	<b>Multi-sport</b>	141
<b>Swimming</b>	1,788	<b>Swimming</b>	1,163
<b>Gymnastics</b>	945	<b>Gymnastics</b>	464
<b>Football</b>	755	<b>Football</b>	286
<b>TOTAL</b>	<b>3,639 per week</b>	<b>TOTAL</b>	<b>2,054 per week</b>



The football programme was run over two centres instead of three due to the closure of the Allander Sportsdrome, which was previously the busiest site for football classes. This will continue until 2023 when the replacement is built at the new Allander.

The schools football programme returned, with numbers gradually increasing again following the relaxing of restrictions.

In partnership with UEFA, the Scottish Football Association and Disney, Football Development ran the first-ever Disney Playmakers Programme in Scotland this year. This unique programme was designed by leading academics to help facilitate football and sport amongst young girls aged five-eight using the Disney brand to break down barriers. Courses were offered in Kirkintilloch Leisure Centre and the Leisuredrome, with 30 girls attending each centre for 10 weeks.

Each session was designed around a chapter of Disney's 'The Incredibles' movie. The girls were involved in the design of these sessions and the coach then helped facilitate their delivery. For more information, check out this video - <https://youtu.be/TKtXUxa-Zyw>



#### Disney Playmakers

1,651 views 13 Feb 2020 Playmakers is a new programme we're running with UEFA and Disney. It's a programme for girls aged 5-8...

10 Dislike Share Save ...

Scottish FA  
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The Learn to Swim programme is now following the Scottish Swimming framework and all children were mapped over to the new levels in September 2021. The Adult & Child programme was also restarted, with classes filling up in January 2022. Attendance levels were 65% of those in March 2020.

Gymnastics attendance was low at just 49% compared to pre-COVID levels, largely due to staff shortages. A lack of coaches meant the Kirkintilloch Leisure Centre classes were not operational. Vacancies for coaches and assistant coaches have been advertised to enable classes to begin again at Kirkintilloch as soon as possible.

Multi-sport classes have been doing well and returned to 96% compared to pre-COVID levels, despite only operating out of two centres. Plans to return to Kirkintilloch are in place for early 2022/23.

The Athlete Performance (strength & conditioning) Programme has not yet returned due to staff shortages. Recruitment for additional staff is taking place, with a view to return in early 2022/23.



## Holiday Activities

This year's summer programme classes while limited in number were well attended, particularly football and swimming courses.

The Snack and Play programme returned. This is a play programme with lunch provided and is delivered in the schools as part of East Dunbartonshire's 'Place' area programme. Sports Development continued to support the programme by providing coaches and playleaders in the following schools over the Easter, summer and October holidays:

- » Holy Trinity Primary School
- » St Machan's Primary School
- » Thomas Muir Primary School
- » Lairdsland Primary School
- » Clober Primary School
- » Colquhoun Park Primary School.

Activities on offer throughout each week varied depending on children attending and current restrictions, the following were included:

- » Games
- » Free play – active games and discussion time
- » Sports taster sessions
- » Design a logo/poster and card making
- » Drawing/colouring-in
- » Quizzes
- » Library/group reading
- » Active Choices (healthy eating/physical activity input)
- » Chill-out areas for quiet time.

The following activities were also offered free to priority secondary pupils identified by Education through the creation of a temporary membership from 28 June-9 August:

- » Swimming at all three centres (lane swimming or family swim)
- » Athletics at Huntershill
- » Tennis at Kirkintilloch and Huntershill
- » Football (five-a-side) at Kirkintilloch and the Leisuredrome
- » Gym (16-18-year-olds only)
- » Teen Spin class at the Leisuredrome.

Unfortunately there was not a great uptake. This may be due to one or more of the following reasons:

- » Restrictions still in place from COVID, resulting in all activities having to be pre-booked
- » Membership links sent to parents, not pupils - meaning parents had to book rather than pupils
- » Late notice of funding and lack of engagement with children before school finished.



### **Lenzie School of Rugby**

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This year saw a change of Programme Co-ordinator for Lenzie School of Rugby when the previous post holder moved out of the area. Due to the excellent work over the last few years developing the coaching taskforce, we were able to recruit a suitable replacement, ensuring consistency and continuity.

Following a recent restructuring in Scottish Rugby, the existing partnership agreement was extended to July 2022, with the aim to return to a three-year investment agreement.

The return of the primary schools rugby programme was delayed due to a number of coaches moving on this year and difficulties recruiting new coaches for some of these roles. The recruitment of coaches across all sports was one of the biggest challenges of the year. Lockdowns and restrictions severely limited the number of coach education courses on offer over the last two years, which has resulted in a shortage of qualified coaches.

### **The Way Forward 2022/23**

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Sports Development will roll out the Home Portal, allowing parents better access to information on their child's progress through swimming lessons and providing a better system for class registration for all community sports sessions.

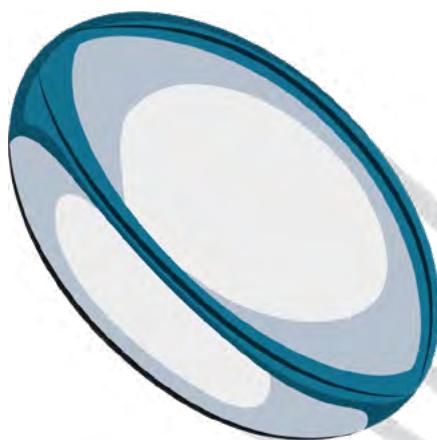
Adults and disability swimming lessons will be reintroduced, as will the primary schools' rugby programme.

The coach recruitment drive will continue and we will investigate alternative options to increase and upskill the workforce in order to build capacity back to pre-COVID levels.

The partnership agreement will be reviewed for Lenzie School of Rugby with Scottish Rugby, Lenzie Academy and Lenzie Rugby Club, and priorities confirmed for the next three years.

The team aims to investigate alternative recruitment methods to train and mentor coaches in order to increase capacity and ensure sustainability across all sports.

Kilmardiny House did not reopen until late in 2021/2022. Events in 2022 are beginning to pick up, with 37 weddings or parties booked between April and December 2022.



## Partnership Working

EDLCT in partnership with NHS Greater Glasgow and Clyde delivers four stages of Vitality classes across our sites, suitable for people with varying physical abilities and medical conditions. These classes are designed to help participants carry out daily activities more easily and make life more manageable. The return of Vitality classes post-pandemic was welcomed by attendees who, in some cases, are socially isolated.



In collaboration with East Dunbartonshire Health and Social Care Partnership, a projector and cinema screen was installed at Kilmardinny House to provide inclusive cinema evenings for people on the autism spectrum and associated conditions.

Sports Development worked in partnership with the Scottish Football Association to deliver a range of projects including: Quality Mark; Coach Education; and McDonald's Matchday initiatives through the Community Programme.

Lenzie School of Rugby is operated with the following partner funding to employ the term-time Programme Co-ordinator, who has had huge successes both on and off the field:

- » Scottish Rugby                    £12,000
- » EDC Education                    £9,000
- » Lenzie Rugby Club                £3,000

The Health and Social Care Partnership contributes to a range of health-related projects, including Weigh to Go Families, Active Choices, Going for Gold, WALK, and Waist Winners. The first three of these projects are targeted at children and the latter two at adults to encourage them to lead more active and healthy lives. Other funders for these projects include Paths for All and NHS Greater Glasgow & Clyde.

## FINANCIAL REVIEW

The charitable company generated an operating deficit of £1,627,707. Total unrestricted funds are now £2,110,353, which includes designated monies.

At 31 March 2022, the FRS102 pension valuation of the pension scheme resulted in a net pension liability of £5,446,000, this being recognised in the Balance Sheet. The valuation has resulted in an actuarial gain of £5,664,000 being recognised in the Statement of Financial Activities in the period. The balance on the pension fund will change annually according to economic conditions and the trustees will keep the position under review.

### Measuring Performance

Financial performance is monitored regularly with senior management using financial and activity data. Other key performance indicators that are used centre around key usage data including absence data. Key performance information is presented quarterly at Board meetings and is also used for Local Government Benchmarking Framework.

### Funding Streams for Projects

Funding continued to be sourced from a range of bodies including East Dunbartonshire Council, East Dunbartonshire Voluntary Action, Scottish Rugby, Museums Galleries Scotland and the Scottish Government.

A wide range of measures are used to assess the performance of the charitable company against its goals. These are reported to the Board on a regular basis. Key performance indicators relate to customer visits and are monitored for library visits, museum visits, sports development participation levels, live active participation levels, swimming pools, other indoor and outdoor leisure facilities and concessionary visits. Total customer visits for the period to 31 March 2022 were 1,449,853.

### Investment Policy

The charitable company has a high-interest account with automatic transfer of funds into its investment account. This account and interest from the Lillie bequest has generated interest of over £9,000 during the period

## Risk Management

East Dunbartonshire Leisure and Culture Trust has a risk register which focuses on key areas that could impact on the company's ability to operate including financial, reputational and operational risks. East Dunbartonshire Council's Internal Audit Team also carries out reviews of EDLCT processes and procedures.

## Risks and uncertainties

EDLCT has a risk register detailing the principal risks and uncertainties facing the company. The risk register also details causes, effects, likelihood and control measures. Listed below are the risks and uncertainties identified in the risk register:

- Failure of technology leading to service disruption
- Failure to obtain adequate financial agreement with East Dunbartonshire Council
- Failure to comply with health and safety policies
- Failure to effectively maintain and operate property assets
- Failure to comply with information and records management
- Ineffective partnership management
- Failure of governance and compliance mechanisms
- Failure to achieve participation levels and income targets in line with service level agreements
- Inability to recruit and retain appropriately skilled staff
- Failure to effectively adapt to change
- Failure to manage COVID-19 impact on services and income

## Principal funding sources

EDLCT received a management fee of £5,332,700 from East Dunbartonshire Council in the year ended 31 March 2022. Funds were also received from a number of funding partners including sportscotland, East Dunbartonshire Council, East Dunbartonshire Voluntary Action, School of Rugby, Lenzie Rugby Club, NHS, Museums Gallery Scotland, Scottish Libraries and Information Council, and the Scottish Government.

These resources are used to deliver the key activities identified in the services agreement with East Dunbartonshire Council and also additional projects that reflect the key objectives of the charitable company.

## External Funding

An amount of additional funding was secured from external sources to support the delivery of activities across the Trust service areas. Key funding included:

East Dunbartonshire Voluntary Action	£6,900
Museums Gallery Scotland	£55,000
East Dunbartonshire Council/Scottish Rugby/Lenzie Rugby Club	£24,000
NHS	£5,000
Scottish Government	£35,124
Scottish Libraries and Information Council	£23,925
<b>sportscotland</b>	<b>£301,675</b>

## Reserves Policy

The Board has approved an unrestricted reserve of £500,000 of operational income to be set aside to provide some protection and mitigate against future economic conditions.

General funds are unrestricted funds which are available for use at the discretion of the trustees in furtherance of the general objectives of the company which have not been designated for any other purpose.

Designated funds are unrestricted funds that have been set aside for a specific purpose, which will be utilised during the next and future accounting periods against specific expenditure for asset improvement.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the company for particular purposes. The costs of raising and administering such funds are charged against the specific fund. The aim of each restricted fund is set out in the notes to the financial statements.

## Plans for future periods

Work continues on the new Allander Leisure Centre and it is on track for completion in August 2023.

## Statement of Trustees' Responsibilities

The trustees (who are directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' annual report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing these financial statement, the trustees are required to:

- Select suitable accounting policies and then apply them consistently
- Observe the methods and principles in the Charities SORP
- Make judgements and accounting estimates that are reasonable and prudent
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Trust's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

## Disclosure of Information to the Auditor

To the knowledge and belief of each of the persons who are trustees at the time the report is approved:

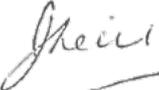
- So far as the trustee is aware, there is no relevant information of which the company's auditor is unaware; and
- He/she has taken all the steps that he/she ought to have taken as a trustee in order to make himself/herself aware of any relevant audit information, and to establish that the company's auditor is aware of the information.

## Auditor

The auditor, Azets Audit Services, is deemed to be reappointed under section 487(2) of the Companies Act 2006.

In approving the Trustees' Report, the trustees are also approving the Strategic Report in their capacity as company directors.

Approved by the Board on 12th October 2022 and signed on its behalf by:

Chair .....  .....

Jim Neill

Date .....12 October 2022.....

## **Independent Auditor's Report to the Trustees and Members of East Dunbartonshire Leisure and Culture Trust**

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### **Opinion**

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We have audited the financial statements of East Dunbartonshire Leisure and Culture Trust (the 'charitable company') for the year ended 31 March 2022 which comprise the Statement of Financial Activities (incorporating the Income and Expenditure Account), the Balance Sheet, the Statement of Cash Flows and the notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:

- Give a true and fair view of the state of the charitable company's affairs as at 31 March 2022 and of its income and expenditure for the year then ended;
- Have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- Have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

### **Basis for opinion**

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We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Conclusions relating to going concern**

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In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## Other Information

The other information comprises the information included in the Annual Report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- The information given in the Trustees' Report (incorporating the Strategic Report), which includes the Directors' Report and the Strategic Report prepared for the purposes of company law, for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- The Strategic Report and the Directors' Report included within the Trustees' Report (incorporating the Strategic Report) have been prepared in accordance with applicable legal requirements.

## Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report (incorporating the Strategic Report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- Adequate and proper accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- The financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of trustees' remuneration specified by law are not made; or
- We have not received all the information and explanations we require for our audit.

## Responsibilities of the trustees

As explained more fully in the Statement of Trustees' Responsibilities set out on page 42, the trustees (who are the directors for the purposes of company law and trustees for the purposes of charity law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

### **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 44(1)(c) of the Charities and Trustee Investment (Scotland) Act 2005 and under the Companies Act 2006 and report in accordance with the Acts and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's Report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities is available on the FRC's website at: [www.frc.org.uk/auditorsresponsibilities](http://www.frc.org.uk/auditorsresponsibilities). This description forms part of our Auditor's Report.

#### ***Extent to which the audit was considered capable of detecting irregularities, including fraud***

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above and on the FRC's website, to detect material misstatements in respect of irregularities, including fraud.

We obtain and update our understanding of the charitable company, its activities, its control environment, and likely future developments, including in relation to the legal and regulatory framework applicable and how the charitable company is complying with that framework. Based on this understanding, we identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. This includes consideration of the risk of acts by the charitable company that were contrary to applicable laws and regulations, including fraud.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the charitable company through discussions with the management, and from our knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charitable company, including the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and taxation, data protection, anti-bribery, environmental, employment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence; and
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing any correspondence with HMRC, relevant regulators and the charitable company's legal advisors.

We assessed the susceptibility of the charitable company's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud; and
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in these financial statements were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

### Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and to the charitable company's trustees, as a body, in accordance with regulation 10 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Our audit work has been undertaken so that we might state to the charitable company's members, as a body, and the trustees, as a body, those matters we are required to state to them in an Auditor's Report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company, the charitable company's members, as a body, and the charitable company's trustees, as a body, for our audit work, for this report, or for the opinions we have formed.

Senior Statutory Auditor		12th October 2022
.....	.....	.....
Nick Bennett		Date

For and on behalf of Azets Audit Services, Statutory Auditor  
Eligible to act as an auditor in terms of section 1212 of the Companies Act 2006  
Exchange Place 3, Semple Street, Edinburgh, EH3 8BL

## STATEMENT OF FINANCIAL ACTIVITIES

(Incorporating the Income and Expenditure Statement for the year ended 31 March 2022)

	Notes	Operating Fund 2022	Restricted Fund 2022	Total Fund 2022	Total Fund 2021
<b>Incoming from</b>					
Charitable activities	3	9,959,390	149,949	10,109,339	9,057,775
Investment income	3	9,227	(18)	9,209	13,971
<b>Total</b>		<b>9,968,617</b>	<b>149,931</b>	<b>10,118,548</b>	<b>9,071,746</b>

<b>Expenditure on</b>					
Charitable activities	4	11,586,871	165,074	11,751,945	9,224,280
<b>Total</b>		<b>11,586,871</b>	<b>165,074</b>	<b>11,751,945</b>	<b>9,224,280</b>
<b>Net gains/(losses) on Investments</b>	20	-	5,690	5,690	45,945
Transfers between funds	17	3,091	(3,091)	-	-
<b>Net income (expenditure)</b>		<b>(1,615,163)</b>	<b>(12,544)</b>	<b>(1,627,707)</b>	<b>(106,589)</b>

<b>Other recognised gains or (losses)</b>					
Actuarial gains/(losses) on defined benefit pension scheme	9	5,664,000	-	5,664,000	(4,516,000)

<b>Net movement in funds</b>	-	<b>4,048,837</b>	<b>(12,544)</b>	<b>4,036,293</b>	<b>(4,622,589)</b>
<b>Reconciliation of funds</b>					
Total fund balances brought forward	-	(7,394,484)	396,788	(6,997,696)	(2,375,107)

<b>Total fund balances carried forward</b>	17	<b>(3,345,647)</b>	<b>384,244</b>	<b>(2,961,403)</b>	<b>(6,997,696)</b>
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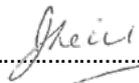
The Statement of Financial Activities includes all gains and losses recognised in the year. The notes on pages 51 to 67 form part of these financial statements

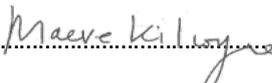
## BALANCE SHEET AS AT 31 MARCH 2022

	Notes		2022		2021
<b>Fixed assets</b>					
Tangible fixed assets	10	-	12,354	-	21,307
Investment	20		235,669		231,905
<b>Current assets</b>					
Stock	11	3,331	-	3,925	-
Debtors	12	1,058,697	-	993,289	-
Cash at bank and in hand	-	2,727,496	-	2,240,625	-
			<b>3,789,524</b>		<b>3,237,839</b>
Creditors: Amounts falling due within one year	13	(1,552,950)	-	(1,111,747)	-
Net current assets	-	-	<b>2,236,574</b>	-	<b>2,126,092</b>
Net assets excluding pension liability	-	-	<b>2,484,597</b>	-	<b>2,379,304</b>
Defined benefit pension scheme liability	9	-	(5,446,000)	-	(9,377,000)
<b>Total net liabilities</b>	-	-	<b>(2,961,403)</b>	-	<b>(6,997,696)</b>

<b>The funds of the charity</b>					
Unrestricted funds (excluding pension reserve)	17	-	2,100,353	-	1,982,516
Pension reserve	-	-	(5,446,000)	-	(9,377,000)
Restricted funds	17	-	384,244	-	396,788
<b>Funds</b>	-	-	<b>(2,961,403)</b>	-	<b>(6,997,696)</b>

The financial statements were approved and authorised for issue by the Board on 12 October 2022

Chair   
.....  
**Jim Neill**

Secretary   
.....  
**Maeve Kilcoyne**

Company number SC389516

The notes on pages 51 to 67 form part of these financial statements.

## STATEMENT OF CASH FLOWS

For the year ended 31 March 2022

<b>Cash flows from operating activities</b>	<b>Notes</b>	<b>2022</b>	<b>2021</b>
Net cash provided by (used in) operating activities	18	472,434	(119,452)
<b>Cash flows from investing activities</b>			
Investment income		13,904	13,971
Proceeds from the sales of investments		41,156	43,522
Purchase of investments		(40,624)	(40,673)
Net cash used in investing activities		14,436	16,820
Change in cash and cash equivalents in the reporting period		486,870	(102,632)
Cash and cash equivalents at the beginning of the reporting period		2,240,625	2,343,257
Cash and cash equivalents at the end of the reporting period		2,727,495	2,240,625

The notes on pages 51 to 67 form part of these financial statements.

# NOTES TO THE FINANCIAL STATEMENTS

## 1. Accounting policies

### Basis of accounting

The financial statements have been prepared in accordance with the Financial Reporting Standard 102 as issued by the Financial Reporting Council, the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102)", the Companies Act 2006 as amended).

The charitable company meets the definition of a public benefit entity under FRS102 and has taken advantage of paragraph 3(3) of Schedule 4 of the Companies Act and adapted the Companies Act formats to reflect the special nature of the charitable company's activities.

These financial statements are presented in pounds sterling (GBP) as that is the currency in which the charitable company's transactions are denominated.

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires trustees to exercise judgements in the process of applying accounting policies. Use of available information and application of judgement are inherent in the formation of estimates. Actual outcomes in the future could differ from such estimates. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 2.

### Income and expenditure

Owing to the special nature of the business of the charitable company and in the interests of presenting the results clearly to the members, it is considered inappropriate to adhere to the income and expenditure format described under Section 400 of the Companies Act 2006. A statement of financial activities has been prepared in a form which is considered to give the members a true and fair view of the results for the period and which also complies with the requirement of Section 400 of the Act and Statement of Recommended Practice applicable to charities (Charities SORP (FRS 102)).

### Going concern

In the Trustee's opinion, the charitable company will be able to continue for the foreseeable future. EDLCT participates in a defined benefit retirement scheme, excluding this scheme, the charity reported unrestricted funds of £2,100,353.

This assessment of going concern includes the impact of COVID-19 to the entity in the 12 months following the signing of these financial statements.

## **Fund Accounting**

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### **Unrestricted funds**

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Surplus revenue funds held within unrestricted funds are carried forward to meet the cost of future activities mainly of a revenue nature.

Commitments for specific activities and needs in the future are dealt with by making allocations to designated funds.

### **Restricted funds**

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Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the appropriate fund, together with a fair allocation of management support costs where this is considered appropriate.

### **Incoming resources**

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Membership subscriptions and income from sport and physical activity is recognised in the period in which the charitable company is entitled to receipt, it is probable that the income will be received and the amount can be measured reliably. Income is deferred only when the charitable company has to fulfil conditions before becoming entitled to it.

Grant income is recognised in the Statement of Financial activities in the period in which the charitable company is entitled to receipt, it is probable that the income will be received and the amount can be measured reliably. Such income is deferred when the charitable company has to fulfil conditions before becoming entitled to it.

Management fees and other incoming resources are recognised in the period to which they relate.

Investment income is recognised in the period in which it is receivable

### **Resources Expended**

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Expenditure is recognised when a liability is incurred. Where possible, expenditure has been charged direct to charitable expenditure or governance cost. Where this is not possible the expenditure has been allocated on the basis of time spent by staff on each activity.

Charitable expenditure comprises those costs incurred by the charitable company in the delivery of its activities and services for its beneficiaries. Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charitable company and include the audit fees and costs linked to the strategic management and set-up of the charitable company.

### **Allocation of support costs**

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Support costs are those functions that assist the work of the charitable company but do not directly undertake charitable activities. Support costs include back office costs, finance, personnel, payroll and governance costs which support the Trusts. Support costs have been allocated centrally to Leisure and Management or where clearly chargeable have been allocated directly to Culture and Libraries.

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### Stocks

Stock is valued at the lower of cost and net realisable value in the ordinary course of activities.

Net realisable value is based on estimated selling price less further costs to completion and disposal.

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### Debtors

Trade debtors are amounts due from customers for merchandise sold or services performed. Trade debtors are recognised at the undiscounted amount of cash receivable, which is normally invoice price, less any allowances for doubtful debts.

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### Cash and liquid resources

Cash, for the purpose of the cash flow statement, comprises cash in hand and deposits repayable on demand, less overdrafts payable on demand.

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### Creditors

Trade creditors are obligations to pay for goods or services that have been acquired. They are recognised at the undiscounted amount owed to the supplier, which is normally the invoice price.

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### Financial assets and financial liabilities

Financial instruments are recognised in the Statement of Financial Activities when the charitable company becomes a party to the contractual provisions of the instrument. Financial instruments are initially measured at transaction prices unless the arrangement constitutes a financing transaction which includes transaction costs for financial instruments not subsequently measured at fair value. Subsequent to initial recognition, they are accounted for as set out below. A financing transaction is measured at the present value of the future payment discounted at the market rate of interest for similar debt instrument.

Financial instruments are classified as either “basic” or “other” in accordance with Chapter 11 of FRS 102.

At the end of each reporting period, basic financial instruments are measured at amortised cost using the effective rate method. All financial instruments not classified as basic are measured at fair value at the end of the reporting period with the resulting changes recognised in income or expenditure. Where the fair value cannot be reliably measured, they are recognised at cost less impairment.

Financial assets are derecognised when the contractual rights to the cash flows from assets expire, or when the charitable company has transferred substantially all the risks and rewards of ownership. Financial liabilities are derecognised only once that liability has been extinguished through discharge, cancellation or expiry.

### **Tangible fixed assets and depreciation**

It is the policy of the charitable company to capitalise expenditure of a capital nature in excess of £5,000.

Assets donated to the charitable company are included in the Balance Sheet and Statement of Financial Activities at cost.

Depreciation is charged to write off the cost less the estimated residual value of fixed assets by equal instalments over their useful lives as follows:

Furniture and equipment: 5 – 10 years

Gym equipment: 1 – 5 years

### **Investments**

Investments are held with Brewin Dolphin who manage the Lillie Bequest fund.

### **VAT**

The charitable company is partially exempt from VAT. Irrecoverable VAT is charged to the Statement of Financial Activities as an expense.

### **Taxation**

The company has charitable status and is therefore exempt from taxation under Sections 466 to 493 Corporation Act 2010 (CTA 2010).

### **Pensions**

East Dunbartonshire Leisure and Culture Trust is a member of the Strathclyde Pension Fund, a Local Government Pension Scheme, which is a defined pension scheme. The fund is administered by Glasgow City Council in accordance with the Local Government Scheme (Scotland) Regulations 1998 as amended. All existing and new employees have the option of joining the Fund. The assets and liabilities of the scheme are held separately from those of the Trust in an independently administered fund.

The pension costs charged in the period are based on actuarial methods and assumptions designed to spread the anticipated pension costs over the service life of employees in the scheme, so as to ensure that the regular pension costs represent a substantially level percentage of the current and expected pensionable payroll. Variation from regular costs is spread over the remaining service lives of current employees in the scheme.

The cost of providing benefits is determined using the Projected Unit Credit Method, with actuarial valuations being carried out at each reporting date. Actuarial gains and losses arising from expenditure adjustments and changes in assumptions are recognised immediately in the Statement of Financial Activities. All costs related to the defined benefit scheme are recognised in the Statement of Financial Activities.

The retirement benefit obligation recognised in the balance sheet represents the present value of the defined benefit obligation as reduced by the fair value of plan assets. Any asset resulting from the calculation is limited to the present value of available refunds and reductions in future contributions to the plan.

### **Termination benefits**

Termination benefits are payable when employment is terminated before the normal retirement date, or whenever an employee accepts voluntary redundancy in exchange for these benefits. Termination benefits are recognised in the statement of financial activities when it is demonstrably committed to either (i) terminating the employment of current employees according to a detailed formal plan without possibility of withdrawal, or (ii) providing termination benefits as a result of an offer made to encourage voluntary redundancy. made to encourage voluntary redundancy.

## 2 Critical judgements and estimates

In preparing the financial statements, trustees make estimates and assumptions which affect reported results, financial position and disclosure of contingencies. Use of available information and application of judgement are inherent in the formation of the estimates, together with past experience and expectations of future events that are believed to be reasonable under the circumstances. Actual results in the future could differ from such estimates.

Critical judgments are made in the application of income recognition accounting policies, and the timing of the recognition of income in accordance with the Charities SORP (FRS 102).

Depreciation is an estimate of the charge to write off the cost less estimated residual value of fixed assets by equal instalments over the useful life.

### Defined benefit pension and other post-employment benefits

The present value of the defined benefit pension and other post-employment benefit obligations depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumption used in determining the net cost (income) for pension and other post-employment benefits include the discount rate. Any changes in these assumptions will have an effect on the carrying amount of pension and other post-employment benefits.

After taking appropriate professional advice, management determines the appropriate discount rate at the end of each reporting period. This is the interest rate that should be used to determine the present value of estimated future cash outflows expected to be required to settle the pension obligations. In determining the appropriate discount rate, consideration is given to the interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits are to be paid and that have terms to maturity approximating the terms of the related pension liability.

Local Government Pension Scheme (LGPS) – McCloud judgement. Legislation requires the LGPS to undertake periodic valuations to monitor the cost of the LGPS to ensure it remains sustainable and affordable. The cost management process has been paused following the Court of Appeal ruling that the transitional arrangements in both the Judges' Pension Scheme (McCloud) and Firefighter's Pension Scheme (Sargeant) were age discriminatory. These cases could have knock on implications for the LGPS (potentially increasing the liabilities). The Trust's actuary has included an estimate within the pension liability as a past service cost which will be subject to future revision as the outcome of the judgement becomes clearer in line with the upcoming valuation.

### 3. Income

#### Investment Income

Investment income comprises bank interest. In 2022 bank interest received was £9,209. (2021: £13,971)

#### Income from Charitable Activities

Income is attributable to sporting activity fees and other sales throughout EDLCT. In addition, a management service fee of £5,332,700 (2021: £5,332,700) was received from East Dunbartonshire Council for the period. Membership fees is income collected by Direct Debit membership of EDLCT's leisure facilities.

2022	Leisure and management	Sports development, community fitness and active schools	Cultural and libraries	2022 Total	2021 Total
Grants, donations partnership	-	426,932	96,869	523,801	334,460
Rental income/lets	(12,846)	-	4,990	(7,856)	77,371
Sales, fees and charges	2,211,861	267,436	80,743	2,560,040	854,247
Membership income	1,165,042	-	-	1,165,042	172,415
Management service fee	5,332,700	-	-	5,332,700	5,332,700
Insurance Claim	175,000	-	-	175,000	-
Coronavirus Job Retention Scheme	360,612	-	-	360,612	2,286,582
<b>Total</b>	<b>9,232,369</b>	<b>694,368</b>	<b>182,602</b>	<b>10,109,339</b>	<b>9,057,775</b>

2021	Leisure and management	Sports development, community fitness and active schools	Cultural and libraries	2021 Total	2020 Total (Restated)
Grants, donations partnership	-	330,461	3,999	334,460	414,810
Rental income/lets	66,217	-	11,154	77,371	66,217
Transfer of Investments from Robert Lillie Trust	-	-	-	-	171,508
Sales, fees and charges	552,638	275,780	25,829	854,247	2,763,395
Membership income	172,415	-	-	172,415	1,750,268
Management service fee	5,332,700	-	-	5,332,700	5,032,703
Coronavirus Job Retention Scheme	2,286,582	-	-	2,286,582	64,580
<b>Total</b>	<b>8,140,552</b>	<b>606,241</b>	<b>40,982</b>	<b>9,057,775</b>	<b>10,263,481</b>

Income on charitable activities was £10,109,339 (2021: £9,057,775) of which £9,959,390 was unrestricted (2021: £9,026,775) and £149,949 (2021: £31,000) was restricted.

#### 4. Charitable Expenditure

2022	Leisure and management	Sports development, community fitness and active schools	Cultural and libraries	2022 Total	2021 Total
Employee costs	5,489,715	1,436,784	1,553,183	8,479,682	7,423,832
Property costs	1,110,320	4,166	102,753	1,217,239	753,644
Supplies and services	639,430	54,717	319,638	1,013,785	477,395
Finance expenditure	207,000	-	-	207,000	101,000
Investment expenditure	-	-	1,908	1,908	1,799
Support services	621,381	-	190,730	812,111	456,251
Bank charges	20,220	-	-	20,220	10,359
<b>Total</b>	<b>8,088,066</b>	<b>1,495,667</b>	<b>2,168,212</b>	<b>11,751,945</b>	<b>9,224,280</b>

£1 rounding applied to match SOFA

2021	Leisure and management	Sports development, community fitness and active schools	Cultural and libraries	2021 Total	2020 Total
Employee costs	4,354,487	1,511,459	1,557,885	7,423,832	7,613,218
Property costs	702,279	0	51,365	753,644	1,420,212
Supplies and services	268,761	37,223	171,411	477,395	1,348,791
Finance expenditure	101,000	-	-	101,000	166,000
Investment expenditure	-	-	1,799	1,799	2,029
Support services	328,588	-	127,663	456,251	819,244
Bank charges	10,359	-	-	10,359	31,968
<b>Total</b>	<b>5,765,475</b>	<b>1,548,682</b>	<b>1,910,123</b>	<b>9,224,280</b>	<b>11,401,462</b>

Expenditure on charitable activities was £11,751,945 (2021: £9,224,280) of which £11,586,871 was unrestricted (2021: £9,176,083) and £165,074 (2021: £48,197) was restricted.

## 5. Analysis of Governance and Support Costs

	General support	Governance	2022	2021
Grounds maintenance	290,000	-	290,000	216,000
Corporate ser-vices	166,892	29,101	195,993	84,214
Facilities man-agement - cul-tural	125,730	-	125,730	62,663
Shared ac-commodation	-	-	-	(26,953)
Refuse	24,000	-	24,000	12,000
Transport	20,613	-	20,613	2,750
Cash uplift	28,209	-	28,209	3,815
Printing	15,000	-	15,000	-
Telephone	11,393	-	11,393	-
Pest control	2,250	-	2,250	2,500
Repairs-culture	65,000	-	65,000	78,000
Repairs-leisure	32,000	-	32,000	19,000
Licences	1,923	-	1,923	2,262
<b>Total</b>	<b>783,010</b>	<b>29,101</b>	<b>812,111</b>	<b>456,251</b>

General support costs in 2022 were £783,010 and governance costs were £29,101.

## 6. Governance costs

	2022	2021
Audit fees	20,000	12,000
Trustee indemnity insurance	6,000	3,000
Trustee expenses	3,101	1,011
<b>Total</b>	<b>29,101</b>	<b>16,011</b>

## 7. Staff Costs and Numbers

	2022	2021
Wage and salaries	5,361,053	5,355,755
Social security costs	415,634	381,352
Other pension costs	2,454,882	1,597,805
Other staff costs	248,112	88,920
<b>Total</b>	<b>8,479,681</b>	<b>7,423,832</b>

Employees receiving salaries, including benefits in kind, of more than £60,000 were in the following band (excluding employer pension costs):

	2022	2021
£80,000 - £89,999	1	1

This employee is a member of the pension scheme.

Key management personnel comprises only the General Manager. The total employee benefits were £113,715. (2021: £112,457)

The average weekly number of employees during the period was made up as follows:

	2022	2021
	Number	Number
Head Office - full-time	5	5
Facilities - full-time	114	108
Facilities - part-time	101	112

During the period no trustee received any remuneration. Trustee expenses are disclosed in note 6.

## 8. Operating (Deficit)/Surplus

The operating (deficit)/surplus is stated after charging:	2022	2021
Auditor's remuneration for audit (including expenses)	20,000	12,000
Depreciation	8,954	10,565

## 9. Pension Costs

EDLCT is an admitted body of the Strathclyde Pension Fund. The superannuation fund is a defined benefit scheme into which employees and employers contribute, and interest and dividends from investments are paid and from which pensions, lump sums and superannuation benefits are paid out. Employees contributions are tiered and employer's basic contributions are assessed every three years by an actuary and are fixed to ensure the fund remains solvent and in a position to meet its future liabilities. The actuarial method used is known as Projected Unit Credit Method. The last actuarial valuation was at 31st March 2020 and following this valuation employer's contributions remained at 19.3%.

The movement in the defined obligation over the year is as follows:	31st March 2022 £000	31st March 2021 £000
Opening defined benefit obligation	41,388	29,376
Current service cost	2,446	1,619
Interest cost on defined benefit obligation	870	691
Contribution by members	275	274
Changes in financial assumptions	(3,640)	10,028
Changes in demographic assumptions	(250)	(455)
Other experience	67	372
Benefits paid	(501)	(496)
Unfunded benefits paid	(21)	(21)
Closing defined benefit obligation	40,634	41,388

	31st March 2022 £000	31st March 2021 £000
Opening fair value of plan assets	32,011	25,319
Interest income on plan assets	663	590
Contribution by members	275	274
Contribution by the employer	899	895
Contributions in respect of un-funded benefits	21	21
Benefits paid	(501)	(496)
Unfunded benefits paid	(21)	(21)
Other experience	-	(410)
Return on assets excluding amounts included in net interest	1,841	5,839
Closing fair value of plan assets	35,188	32,011

	31st March 2022 £000	31st March 2021 £000
Current service cost	(2,446)	(1,619)
Past service cost	-	-
<b>Total service cost</b>	<b>(2,446)</b>	<b>(1,619)</b>

Net Interest	31st March 2022 £000	31st March 2021 £000
Interest income on plan assets	663	590
Interest cost on defined benefit obligation	(870)	(691)
<b>Total service cost</b>	<b>(207)</b>	<b>(101)</b>

<b>Total defined benefit cost recognised in net in-come/expenditure per the SOFA</b>	<b>(2,653)</b>	<b>(1,720)</b>
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The major categories of plan assets as a % of the total plan assets are as follows:

	31st March 2022	31st March 2021
Equities	64	66
Bonds	24	23
Property	10	9
Cash	2	2

The estimated employer contributions for the year to 31 March 2023 are £899,000.

The principal actuarial assumptions used in the calculations are:

	31st March 2022 %	31st March 2021 %
Pension Increase Rate (CPI)	3.15	2.8
Salary Increase Rate	3.85	3.5
Discount Rate	2.75	2.05

## Mortality

Life expectancy is based on the Fund's VitaCurves with improvements in line with the CMI 2020 model, with a 0% weighting of 2020 data, standard smoothing (Sk7), initial assessment of 0.5% and a long term rate of improvement of 1.5% p.a. Based on these assumptions, the average future life expectancies at age 65 are summarised below:

	Males	Females
Current Pensioners	19.6 years	22.4 years
Future Pensioners	21.0 years	24.5 years

Under the Transfer Agreement entered into between EDLCT and East Dunbartonshire Council, the Council has undertaken to guarantee the pension scheme should the liability crystallise and insufficient funds be held by EDLCT to settle their obligation.

The pension scheme was transferred to the charitable company with effect from 1 April 2011, at which date the actuarial valuation showed a liability of £414,000

## 10. Tangible fixed assets

Cost	Furniture and Equipment	Total
As at 1 April 2021	417,195	417,195
Additions	-	-
As at 31 March 2022	417,195	417,195

Depreciation	Furniture and Equipment	Total
As at 1 April 2021	395,887	395,887
Charge	8,954	8,954
As at 31 March 2022	404,841	404,841

Net book value	Furniture and Equipment	Total
As at 31 March 2022	12,354	12,354
As at 31 March 2021	21,308	21,308

## 11. Stock

	2022 £	2021 £
Goods for re-sale	3,331	3,925

## 12. Debtors

	2022 £	2021 £
Amounts owed from East Dunbartonshire Council	570,212	682,867
Trade debtors	65,594	34,644
Other debtors and prepayments	422,891	275,778
<b>Total</b>	<b>1,058,697</b>	<b>993,289</b>

## 13. Creditors

	2022 £	2021 £
Amounts owed to East Dunbartonshire Council	568,319	329,138
Trade creditors	161,717	38,380
Other creditors	674,657	666,240
Accruals and deferred income	148,257	77,989
<b>Total</b>	<b>1,552,950</b>	<b>1,111,747</b>

## 14. Deferred income

	2022 £	2021 £
Balance as at 1 April	-	153,637
Amounts released to income during the year	-	-153,637
Amounts deferred in year	5,287	-
<b>Balance as at 31 March</b>	<b>5,287</b>	<b>-</b>

## 15. Financial assets and liabilities

	2022 £	2021 £
Financial Assets at amortised cost	4,021,862	3,433,463
Financial liabilities at amortised cost	(1,457,172)	(951,303)
<b>Balance as at 31 March</b>	<b>2,564,691</b>	<b>2,482,162</b>

## 16. Share capital

The charitable company is limited by guarantee of £1 per member and has no share capital.

## 17. Reserves

Balance at 31 March 2022 represented by

Funds 2022	Unrestricted Fund	Restricted Funds	Total 2022	Total 2021
Fixed assets	12,354	235,669	248,023	253,212
Net current assets	2,087,999	148,575	2,236,574	2,162,092
Retirement benefit scheme deficit	(5,446,000)	-	(5,446,000)	(9,377,000)
<b>Total</b>	<b>(3,345,647)</b>	<b>384,244</b>	<b>(2,961,403)</b>	<b>(6,997,696)</b>

Funds 2021	Unrestricted Fund	Restricted Funds	Total 2021	Total 2020
Fixed assets	21,307	231,905	253,212	219,782
Net current assets	1,961,209	164,883	2,126,092	1,462,111
Retirement benefit scheme deficit	(9,377,000)	-	(9,377,000)	(4,057,000)
<b>Total</b>	<b>(7,394,484)</b>	<b>396,788</b>	<b>(6,997,696)</b>	<b>(2,375,107)</b>

Unrestricted, designated and pension reserves	Opening balance 1 April 2021	Incoming	Outgoing	Transfers	Actuarial gain(loss)	Closing balance 31 March 2022
Unrestricted fund	1,631,727	9,968,618	(9,853,872)	3,091	-	1,749,564
Designated fund Active Schools	350,789	-	-	-	-	350,789
Pension reserve	(9,377,000)	-	(1,733,000)	-	5,664,000	(5,446,000)
<b>Total</b>	<b>(7,394,484)</b>	<b>9,968,618</b>	<b>(11,586,872)</b>	<b>3,091</b>	<b>5,664,000</b>	<b>(3,345,647)</b>

Unrestricted, designated and pension reserves	Opening balance 1 April 2020	Incoming	Outgoing	Transfers	Actuarial gain(loss)	Closing balance 31 March 2021
Unrestricted fund	962,913	9,040,897	(8,372,083)	-	-	1,631,727
Designated fund Active Schools	350,789	-	-	-	-	350,789
Pension reserve	(4,057,000)	-	(804,000)	-	(4,516,000)	(9,377,000)
<b>Total</b>	<b>(2,743,298)</b>	<b>9,040,897</b>	<b>(9,176,083)</b>	<b>-</b>	<b>(4,516,000)</b>	<b>(7,394,484)</b>

The designated fund is funds received via East Dunbartonshire Council (EDC) from sportscotland for the employment of primary and secondary active school co-ordinators to increase awareness and levels of participation in sport and health activity amongst children. The fund represents a year's funding paid in advance

#### Restricted Funds 2022

Programme/Activity	Opening Balance 2021	Incoming Resources	Resources Expended	Gains/ Losses	Transfer to unrestricted	Closing balance 31 March 2022
Community Adult Mental Health	-	6,900	4,051	-	-	2,849
Engaging Libraries	2,300	-	-	-	(2,300)	-
Get into Summer – Sportscotland	-	35,124	35,067	-	(57)	-
Heritage Tales and Trails	24,736	-	18,997	-	-	5,739
NHS-Physical Activity Programme	24,598	5,000	6,763	-	-	22,835
MGS Grant	-	20,070	32,502	-	-	(12,432)
MGS Summer 21	-	34,930	34,196	-	(734)	-
Robert Lillie Trust	231,904	(18)	1,908	5,690	-	235,668
School of Rugby	8,352	24,000	27,590	-	-	4,762
Wee Green Van	-	23,925	-	-	-	23,925
West of Scotland - Football Archives	4,000	-	4,000	-	-	-
William Patrick Memorial Trust	100,897	-	-	-	-	100,897
<b>Total</b>	<b>396,788</b>	<b>149,931</b>	<b>165,074</b>	<b>5,690</b>	<b>(3,091)</b>	<b>384,244</b>

Programme/Activity	Opening Balance 2020 (restated)	Incoming Resources	Resources Expended	Gains/Losses	Closing Balance 2021
Heritage Tales and Trails, Creative Scot-land	24,737	-	-	-	24,737
NHS - Physical Ac-tivity Programme	39,835	-	15,237	-	24,598
School of Rugby, SRU	12,513	27,000	31,161	-	8,352
West of Scotland – Football Archives	-	4,000	-	-	4,000
Engaging Libraries	2,300	-	-	-	2,300
Robert Lillie Trust	187,909	(151)	1,799	45,945	231,904
William Patrick Me-morial Trust	100,897	-	-	-	100,897
Total	368,191	30,849	48,197	45,945	396,788

Community Adult Mental Health is funding from East Dunbartonshire Voluntary Action to reduce social isolation by offering themed activities, regular games nights, and conversation clubs in the autumn/winter and health walks in the spring/summer to the community.

Engaging Libraries was money from Carnegie Trust which was aimed at providing an insight into how we learn.

Get into Summer was funding provided by the Scottish Government to East Dunbartonshire Council to support access for children and young people to sport and physical activity.

Heritage Tails and Trails is funding, mainly from the National Lottery Heritage Fund, to create a network of East Dunbartonshire heritage trails.

The NHS contributes to various fitness projects, including a walking post. These initiatives encourage concerted and co-ordinated action to increase levels of physical activity among people in East Dunbartonshire.

Museums Gallery Scotland funded two projects, one was to carry out significant work on the Foundry collection and the other grant was to encourage young people to re-engage with each other, and to engage with local arts and heritage venues.

Robert Lillie Trust is monies held with an external financial company invested to secure monies that have to be used for the Lillie Art Gallery.

School of Rugby is funding from Scottish Rugby Union, Lenzie Rugby Club and East Dunbartonshire Council, and helps children to improve their fitness and educational attainment.

The Scottish Library Information Council has funded a branded electric van for outreach work and it will be used to deliver resources and activities in local communities.

West of Scotland Football Club Archive Project monies were received from the Business Archives Council to fund archival cataloguing of the records of the club, which are now held by EDLCT Archives.

The William Patrick Memorial Trust was transferred to EDLCT from East Dunbartonshire Council. Via OSCR the constitution of the Trust under EDLCT allows the funds to be used to maintain and invest in William Patrick Library.

## 18. Notes to the statement of cash flows

### Reconciliation of net income/ (expenditure) to net cash flow from operating activities

	2022	2021
Net income(expenditure) for the reporting period (as per the SOFA)	(1,627,707)	(106,589)
Gains/Losses on Investments	(5,690)	(45,945)
Investment management costs	(1,908)	(1,799)
(Increase)/decrease in investment cash balances	(1,393)	899
Dividends and interest from in-vestments	(9,209)	(13,971)
Depreciation	8,953	10,566
Retirement benefit scheme	1,733,000	804,000
Decrease(increase) in stock	594	-
(Increase)/decrease in debtors	(65,409)	(392,548)
(Decrease)/increase in creditors	441,203	(374,065)
<b>Net cash provided by (used in) operating facilities</b>	<b>472,434</b>	<b>(119,452)</b>

Analysis of cash and cash equivalents	2022	2021
Cash in hand	2,727,496	2,240,625
Notice deposits (less than three months)	-	-
Overdraft facility	-	-
<b>Total cash and cash equivalents</b>	<b>2,727,496</b>	<b>2,240,625</b>

## 19. Related Parties

EDLCT works in partnership with East Dunbartonshire Council with which transactions have been undertaken during the period. The relevant transactions and balances with East Dunbartonshire Council were:

2021/22			
Income	Expenditure	Due from	Due to
6,809,376	1,355,247	570,212	568,319

2020/21			
Income	Expenditure	Due from	Due to
6,430,114	856,820	682,867	329,138

All buildings operated by EDLCT are leased from East Dunbartonshire Council for a peppercorn rental.

## 20. Movement in Investments

EDLCT works in partnership with East Dunbartonshire Council with which transactions have been undertaken during the period. The relevant transactions and balances with East Dunbartonshire Council were:

	2022	2021
Net assets brought forward	231,905	187,909
Investment income	(18)	(151)
Investment management costs	(1,908)	(1,798)
Realised investment gains/(losses)	12,348	3,294
Unrealised investment gains/(losses)	(6,658)	42,651
<b>Net assets carried forward</b>	<b>235,669</b>	<b>231,905</b>

## FURTHER INFORMATION

For any further information on the East Dunbartonshire Leisure and Culture Trust Annual Report and Accounts, please contact the Company Secretary on:

Tel: 0141 777 3147  
Email: [maeve.kilcoyne@eastdunbarton.gov.uk](mailto:maeve.kilcoyne@eastdunbarton.gov.uk)  
Website: [www.edlc.co.uk](http://www.edlc.co.uk)

## OTHER FORMATS

This document can be provided in large print, Braille, or on audio format and can be translated into different community languages. Contact the Communications team at East Dunbartonshire Council, 12 Strathkelvin Place, Kirkintilloch, Glasgow G66 1TJ Tel: 0300 123 4510

本文件可按要求翻譯成中文，如有此需要，請電 0300 123 4510

اس دستاویز کا اردو تراجم حاصل کرنے پر (اردو) زبان میں ترجمہ کیا جاسکتا ہے۔ براہ مہربانی فون نمبر 0300 123 4510 پر رابطہ کریں۔

ਇਸ ਦਸਤਾਵੇਜ਼ ਦਾ ਮੋਗਾ ਕਰਨ ਤੇ ਪੰਜਾਬੀ ਵਿੱਚ ਅਨੁਵਾਦ ਕੀਤਾ ਜਾ ਸਕਦਾ ਹੈ। ਕਿਰਪਾ ਕਰਕੇ 0300 123 4510 ਫੋਨ ਕਰੋ।

Gabhaidh an sgrìobhainn seo cur gu Gàidhlig ma tha sin a dhìth oirbh. Cuiribh fòn gu 0300 123 4510

अनुमोद कमाने पर यह दस्तावेज हिन्दी में भाषांतरित किया जा सकता है। कृपया 0300 123 4510 पर फोन कीजिए।



Company Registration No. SC389516. A registered Scottish Charity SC041942. VAT No. GB 102 8920 37.

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